



**DEER LODGE CENTRE**  
FOUNDATION

2019 - 2020

**ANNUAL REPORT**  
TO THE COMMUNITY

# WE ARE DEER LODGE.



In 1990 Deer Lodge Centre Foundation was proudly established to raise awareness and funds for programs, services, and research at Deer Lodge Centre.

Deer Lodge Centre has a long and proud history of caring, originally established in 1916 as a military convalescent hospital for returning WWI soldiers. In 1983, Veterans Affairs Canada transitioned Deer Lodge Centre to a provincial facility.

Today, Veterans continue to have priority access to Personal Care beds under a federal/provincial agreement, but they are treated alongside a large population of patients and residents from the broader community. Since changing from an acute general hospital to a facility caring for adult patients with complex needs as part of the Winnipeg Health Region, Deer Lodge Centre has become the largest rehabilitation and long-term care facility in Manitoba, with a bed capacity of 418.

## OUTPATIENT PROGRAMS

- PRIME
- Day Hospital
- Speech and Language Pathology for Personal Care
- Get Away Club
- Communication Devices Program
- Operational Stress Injuries Clinic
- Movement Disorder Clinic

## INPATIENT PROGRAMS

- Rehabilitation
- Chronic Care
- Dementia Care

## DEER LODGE CENTRE FOUNDATION

204.272.8911  
[info@deerlodgefoundation.ca](mailto:info@deerlodgefoundation.ca)

## PROGRAMS + SERVICES

204.837.1301  
[health@deerlodge.mb.ca](mailto:health@deerlodge.mb.ca)

## EDUCATION

204.831.2548  
[dlceducation@deerlodge.mb.ca](mailto:dlceducation@deerlodge.mb.ca)

## VOLUNTEER

204.831.2503  
[dlcvolunteers@deerlodge.mb.ca](mailto:dlcvolunteers@deerlodge.mb.ca)

## GENERAL INFO / INQUIRIES

204.837.1301  
[info@deerlodge.mb.ca](mailto:info@deerlodge.mb.ca)

## RESEARCH

[research@deerlodge.mb.ca](mailto:research@deerlodge.mb.ca)

## A NOTE FROM OUR EXECUTIVE DIRECTOR **NICOLE LATOURELLE**

It has been a fun and exciting year of meeting new people, donors, residents, Veterans, and volunteers. I have deeply loved working with these amazing individuals to move the Deer Lodge Centre Foundation forward.

Over the past 12 months, we have taken a hard look at the Foundation's activities and expenses to see what could be done to make a difference in how we carry out our daily activities and, of course, make improvements. This has resulted in many exciting changes within the organization that we believe will propel us forward in the months and years to come.

We have also made a commitment as an organization to focus on relationships as they are key to the success of any foundation. Together with the Board of Directors and volunteers, the Foundation staff are reaching into the Deer Lodge Campus and out into the community. It is our hope that we can all come together to raise awareness of the outstanding work that is being done here and to raise the much-needed funds to carry out the best possible care at Deer Lodge Centre.

It is in this spirit that we embarked on a brand refresh in early 2020, adopting a new tag line of We Are Deer Lodge. This exciting change reflects our collaboration efforts with Deer Lodge Centre and the many different people who receive services here, both young and not so young. Deer Lodge Centre is not a building but the people that come together to make this special place thrive. It is the staff, donors, community, residents, patients, and clients. The staff of Deer Lodge Centre (DLC) work tirelessly to make a difference in the lives of the patients, residents and Veterans. Addressing the needs of the community and the ever-changing demands of health care is something DLC

does well. At the Foundation we have taken on the role and challenge to educate the community on the many programs and services offered within these walls. We have developed videos that tell the stories of some of our Veterans and residents, and an ad campaign that features the many faces of Deer Lodge. Social media has increased our visibility, demonstrating our warm personality and the love that is very much a part of this organization.

In March COVID-19 charged into our lives. The impact of the pandemic still is yet to be determined but the response of the community has been incredible. Our donors have continued to support us and for that we are truly grateful. I look forward to the challenges ahead and to creating new opportunities for people to become involved with Deer Lodge Centre

Foundation. There is so much to learn about DLC and our goal is to tell everyone about the magnificent things being done here. As I share stories about the care that is offered people are astounded by what Deer Lodge is all about, proof that our work has only begun.

On a parting note I will leave you with this quote from Hellen Keller: *"Alone we can do so little; together we can do so much."*

Because, together We Are Deer Lodge.



**NICOLE LATOURELLE**  
EXECUTIVE DIRECTOR  
DEER LODGE CENTRE FOUNDATION

## A NOTE FROM OUR BOARD CHAIR **RYAN WALL**

Coming into 2020 our unofficial themes of momentum and progress were well intact. The first half of our fiscal year saw further intentional structural focus and improvement. Although progress may seem slow on the outside, I feel the board is most interested in ensuring we build ourselves a future that won't happen by accident. Namely, one where we fully engage all our stakeholders, even those who may not yet know they are stakeholders!

We continue to look towards our captain, Nicole, as the bedrock of this "intentional" future. The 2nd half of our fiscal year really highlighted the importance of a steady, driven, rational captain, or to put it into standard language, Executive Director. Our reasoned response to the COVID-19 pandemic saw us sail fairly smoothly through all the forced changes. No doubt momentum slowed, as the data from all non-profits will certainly show, but Nicole steered the team at the office through the murky waters to leave us poised to take advantage when we (hopefully soon) exit this New Normal!

Practical change should always follow theoretical change. The coming year will see our office structure change along with the practical involvement of those of us on the board. Nicole will put into practice what we have been building towards, with a far greater presence in the community in front of the folks we all ultimately work for: the donors! The board will implement a number of formal changes from committee involvement to constitutional/governance modernization.

I want to thank all the members of the Board, the executive team and the folks at the Foundation office. Every year is one of certain and uncertain change, obviously for those awake for it this last year was no exception! At the Board level we are all volunteers and we should be proud of the time and effort we share with our fellow board members. I would be remiss if I didn't mention two folks by name that have gone way past above and beyond. Jim Kurz and Jeff Rempel; there have been many times where both of these gentlemen have put in hours reflective of a "regular job" and for this they deserve our gratitude.

As we implement our planned changes, I fully expect next year's letter to be heavy on specifics, both structural updates and a meaningful jump in community involvement/recognition. Who and what Deer Lodge is will be a more fully formed idea in the minds of those in our community. The data gathered from the changes may lag, as is usually the case, but the seeds we plant over the coming 12 months should help us see our way towards the future we have been building to. One we can all be very proud of.

Best wishes, now and into the future.



**RYAN WALL**  
BOARD CHAIR  
DEER LODGE CENTRE FOUNDATION

# THE MANY FACES OF **DEER LODGE**

Deer Lodge Centre is so much more than just a building. It's a home, a lifeline, and place of hope and healing. For our residents and patients Deer Lodge Centre is a place where they can move forward. Sometimes that means end of life care, but much more often it means a place to increase mobility, to live without fear of injury, and to forge new relationships and friendships that really and truly matter.

It's because of this that our Veterans, residents, patients, staff, and donors have inspired our new tag line "We Are Deer Lodge". It's not the bricks and mortar that make Deer Lodge Centre special, it's them, it's us, and it's you. Together we form a foundation from which to grow (only the sky is the limit!).

## **RAISING FUNDS AND RAISING THE BAR.**

This year we embarked on an improved fundraising journey, shaking up the status quo with some very exciting results!

While the Deer Lodge Charity Golf Classic isn't a new event, the equipment that it fundraised for is as new and cutting edge as it gets. The TIMs equipment, digital imaging equipment that allows our Speech Language Pathologists to monitor and diagnose swallowing issues, that will be purchased by Deer Lodge Centre with funds raised by the tournament will be the only of its kind within the Winnipeg Regional Health Authority. Thank you to Breezy Bend Golf & Country Club for hosting us on a wonderful day.

We bid adieu to our long running fundraiser Bella Notte this year, opting to replace it with a bigger and refreshed gala concept that will be launching in May of 2021. Deer Lodge Dance Hall Presents Coming Home and All That Jazz will electrify the hall of Deer



Lodge Centre with food by Chef Ben Kramer and swing music by Ron Paley and his Big Band!

A new addition to our event lineup this year was a Poker Night hosted by Breezy Bend Golf & Country Club that was a huge success. Thank you to Cory Johnson and his team for coordinating this event which raised \$5,000 for the foundation!

Our two major fundraising focuses, the PRIME program and the refurbishment of our dementia units were front and centre for our direct mail campaigns. We were also the grateful recipient of grants from the Winnipeg Foundation and the Thomas Sill Foundation to support these efforts, allowing us to maintain our position as a cutting-edge leader in memory care.

We have also been honoured to 'take our show on the road', speaking to service clubs and organizations across the city. Our message (that Deer Lodge is so much more than just a beautiful building) has been so well received, and the visibility that it has given our Veterans, residents, and patients means the world to us all.



**MAKING BIG IMPROVEMENTS.** Thanks to the generosity of our donors, Deer Lodge Centre Foundation was able to fund some needed improvements at Deer Lodge Centre. The seventh-floor bathing room and the main level accessible washrooms were overhauled to ensure the continued safety and comfort of our patients, residents, and staff. Thank you to everyone who helped us make this \$194,000 project a reality!



**YOU MAY HAVE SEEN US AROUND TOWN!** Putting those that we serve at the forefront of everything that we do has inspired our ongoing advertising campaign. Thank you to the wonderful Kelly Morton for the photography and to Pattison Outdoor and the Winnipeg Free Press for helping us spread the word about the great work that we're accomplishing at Deer Lodge Centre.

**MAKING A DIGITAL SPLASH.** Over \$25,000 in digital signage was donated to Deer Lodge Centre Foundation by a Winnipeg company. These signs haven't been installed on the units quite yet, but they'll be coming soon. They will allow us to recognize our donors, keep friends and families up to date on what we're up to, and more!



**DEER LODGE CENTRE ON THE BIG SCREEN!** Storytelling was a major focus for us this year and we were incredibly lucky to work with Hue Productions to develop a series of videos to share a glimpse of the love and caring that happens within our walls. These videos have been shared on our social media pages and our website and will continue to pop up in campaigns and at events for years to come.

**DANCING THE DAY AWAY.** We once again welcomed CJNU Nostalgia Radio into Deer Lodge Centre. During the month of February, they broadcasted live from Main Street Deer Lodge taking requests, featuring interviews highlighting the good work of Deer Lodge Centre, and putting smiles on a lot of faces.



**WELCOMING THE GREY CUP!** The Winnipeg Blue Bombers may have won the Grey Cup, but if you ask our staff and residents, they were winners too! In December we were lucky enough to spend an afternoon with the Grey Cup, taking it floor by floor through the building to visit with the residents. Many photos were taken, and many memories were made. Thank you to the Winnipeg Blue Bombers and the Winnipeg Blue Bombers Alumni for making it such a special day for us all!



*“IN MARCH COVID-19 CHARGED INTO OUR LIVES. THE IMPACT OF THE PANDEMIC STILL IS YET TO BE DETERMINED BUT THE RESPONSE OF THE COMMUNITY HAS BEEN INCREDIBLE. **OUR DONORS HAVE CONTINUED TO SUPPORT US AND FOR THAT WE ARE TRULY GRATEFUL.**”*

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**NICOLE LATOURELLE**

Executive Director | Deer Lodge Centre Foundation



# THANK YOU TO OUR 2019-2020 DONORS!

Your generous support makes a difference in the lives of our Veterans, clients, residents, and patients because together, We Are Deer Lodge. All donors who have committed \$1,000 or more to Deer Lodge Centre Foundation have been honoured with a custom tile by artist Jordan Van Swell.

## \$10,000+

Estate of Peter Galawan  
The Winnipeg Foundation

## \$5,000 - \$9,999

Breezy Bend Country Club  
RCL St. James Branch No. 4  
Ava Stevens  
DLC Health Care Aides  
Robert Gaundroue  
DLC Foundation United Way  
Campaign  
The Jewish Foundation of Manitoba  
David Strang  
Gilbert Guertin  
Cameron Janzen

## \$1,000 - \$4,999

RCL Dauphin Branch No. 20  
Triple E Recreation Vehicles  
Price Industries Limited  
Sonia Rochon  
Hugh MacKenzie  
Scotiabank  
Birchwood Automotive Group  
Partnership  
Lisa Cefali  
F. H. Black & Company  
Yard Monster  
Donald M. Galbraith  
Legacy Bowes Group  
BDC-Business Development Bank  
of Canada  
Patricia Captain  
Donald Wardrop  
Marguerite Mohr  
RCL Pine Falls Branch Ladies

Auxiliary  
Super Lube Auto Centres  
Darcy Ochman  
Veritiv Canada  
Jo Miske  
BP Building Products & Concrete  
Supply LP  
Stuart Olson  
Larry Reid  
Jake Rempel  
Dianne Dunstan Stock  
Jeff Rempel  
RCL Charleswood Legion Ladies  
Auxiliary  
Chase Auto Body Supplies Ltd.  
Paul Gauthier  
Florence Hartle  
Indira Mike  
Joseph Kaufert  
United Way  
W. Joyce Brooks  
DLC PRIME Project  
Ike Bergen  
Elma Sinclair  
Carole Manthey  
United Way of Greater Toronto  
Tim Shay  
Prolific Graphics Inc.  
Ernst & Young  
Pricewaterhouse Coopers LLP  
RCL Transcona Branch #7  
Poppy Fund  
Norma Dodge  
Blaine Coates  
Richard Lumsden  
Michael Kutz  
Administrative Facilities Limited  
Partnerships

Krista Tellier  
RCL Henderson Hwy Branch #215  
RBC Dominion Securities Inc.  
Janice Tennant  
Wawanesa Insurance  
Kristie Pearson & Doug Pollard  
Monarch Industries  
Manitoba Liquor & Lotteries  
Queens Own Cameron Highlanders  
Of Canada  
Helen Burak  
United Way of Winnipeg  
Lorne Mack  
CIBC Wood Gundy  
Ryan Wall  
Chapel Lawn Funeral Home  
RCL Fort Garry Branch No. 90  
DLC Foundation Golf Tournament  
Wine Raffle Sales  
A.N.A.F. - Canadian Veterans  
Manitoba and Supporters  
Commandos Canada MC  
Ambassador Mechanical LP.  
RCL #7 Poppy Fund  
Cheryl Tuck  
Giftpact Foundation Inc.  
Elizabeth Allen  
RCL Winnipeg South Osborne  
Branch

## UP TO \$999

Luke McKenzie  
Margaret Scharf  
Richard Ward  
Alexander Lehnert  
Sheena Warkentin  
Richard Henry



Gordon Gurke	Irene Hallgrimson	Anne Gudmundson
Al Criggar	Bill Weissmann	Manitoba Delta Master Chapter
Marilyn Berman	Karen Rose	Beta Sigma Phi
Dolores Daniels	Edwin MacDonald	Steffie Prydun
Melody Ebbitt	Walter W. Stowell	Sharon Monro
Bob Carrey	William Welligan	Mary Hagerup-Nielsen
William Mazur	Evert Matthew	Gilbert Ward
Gladys Lane	Glenn Bradshaw	Diane Letwin
Joyce Scanlon	Gerry Varnes	Carol Baird
Wes Falk	Antoinette Michaluk	John Palano
Merle Sproxton	Roger Boone	James Lewis
Sindy P. Lien	Agnes Comack	RCL Arborg Branch No. 161
Rebecca Enns	Carol Forbes	Barry C. Mitchell
Joyce Wyrchowny	May Lin Cheong	Mary Beret Hagen
Sara Reimer	RCL Boissevain Branch No. 10	Madeleine Simon
Linda Storey	Ken Mercer	Susan Bowman
Shary Eaglesham	Joan Lannoo	Flora C. Schalla
Debra L. Kowlessar	Bev Duncan	Kenneth England
Jane Murray	David Langedock	Shirley O'Hara
Esme Comfort	Robert Forcand	C. Jean Pycock
Hutterian Colony School	Irene Landreville	Doug & Beatrice McIlraith
Troy Valgardson	Gwen Britton	Gordon Taggart
Sharon Benjaminson	Karen Kirsch	Sheldon Margolis
Mary L. Smith	Frank Patterson	Lynne Trachtenberg
Janice B. Koverzin	Muriel Sutherland	Michael Friesen
Electra Chapter #2 OES	Jean Kordalchuk	Temenuzh Koleva
Terry Verbiwski	Marilyn Vandekerkhove	Arlis Decorte
Paul McCracken	RCL Boissevain Branch Ladies	Shelley Amy
Diane Swain	Auxiliary	Barbara D. Skalenda
Kirk and Sonia Koppers	Elsie Marner	Deborah Connick
Greg Earl	Juliette Vielfaure	Karen Murphy
Jennifer Boulanger	Allan Fedoruk	Merilee McClelland
Emelia Samcoe	Jane Dick	Helene Degues
Myra Hancox	Reid Bilodeau	Daphne Webb
Clifford Loughheed	Rosa Daniel	Noemi Agustin
Kathleen Barry	Joan Tucker	Robert McCamis
Sheryl Fowler	Orvie Ellis	Susan J. Roberts
Lynette Augert	Marilyn Roy	Alison Yarmill
Margaret W. Harvie	Kevin McFadden	Margaret Garrett
Judith Hladiuk	Deer Lodge Centre Auxillary	Barbara Wiktorowicz
Margaret Fraser	Dolores Johnston	Lisa De Soto
Jamie Turner	Douglas DeGraff	Unifor Local 816M
Edward Kisiloski	James Trowsdale	Brenda Shearer
Darlene Frobisher	Barbara Herriot-Miller	Gordon Bonne
Dorothy Cadigan	Sandra Gunson	Margaret Taylor
Nettie Kowbel	Anne M. Young	Hazel Tataryn

Linda Hamm	Enid Woo	R.W. Cunningham
Randy French	Linda Vosper	Roderick Feller
My Chi Cung	John Morrow	Christine Walker
Gail Reid	Wanda Rutherford	Peter Somers
Marion Widlake	Irene Dupras	Gladys Kuzyk
Paul Bulawka	Garth Classon	Alexander Kurceba
John Prendergast	Elizabeth McBride	RCL Sandy Lake Legion Ladies
John Evans	Al Mackling	Auxiliary
Christine Penhall	RCL McCreary Branch 173	Carol Crampton
Claire Sherwood	Madeleine Kirzinger	Mary Brook
S. Joan Christie	Catherine Fleming	M. Doreen Derrett
Patricia Cartwright	Joanne Eilers	Cheryl Ogaranko
Lois Rutherford	Versatile Seniors Association Local	Vicki Truman
Arthur Sutton	2224	Laura Teele
Margaret Barg	Order Of The Eastern Star	Terri Lee and John Farber
Patricia D. Bryan	David Fraser	Elizabeth Greenley
Lorne Shropshire	Rita Race	Dimitri Tsaiger
RCL St. James Ladies Auxiliary #4	Lorraine M. Kakegamic	Pamela Sibilleau
Don Lepper	Lionel Dwarika	Margaret Baird
Sheryl Workman	Guy Ferguson	Maureen Chouinard
Valere J. Gregory	Henry Nelson	Karen Pitkanen
Jean Cross	David Bowles	Laureen Geletchuk
Ruby Daniel	Sharon Trosky	Maribeth Navarro
Paul Harris	Neil Pollock	Diane Jenkins
Doran Sewell	Lorraine Giesbrecht	Merrell Baker
Pat Vandergraaf	Patti Foulon	Lily Cansino
Donalda J. Hanke	Dennis Dixon	Kathleen Thomson
June Webster	Diane Chudobiak	Ian Plummer
Barbara Owen	M. Salaway	Norman Shearer
Shane Lasker	Patricia or Eugene Statkewich	Workers Compensation Board
RCL Oak Lake Legion Ladies	Cora Shacter Toolan	Manitoba-Assesment Serv. & Coll.
Auxiliary	Lynn Clark	Heather Saxon
Noel Buxton	Calvin H. Carlson	Lori Krysko
Dianne Vernon	Carole Bacon	Mark Olson
Carrie Beaudoin	Clifford Gow	Albert Weseen
Stephen Smaluck	Barry Mills	Bonnie Greig
Arthur Holmes	Linda Daniels	Carole Ketchuk
RCL Swan River Legion Ladies	Lucille Good	Michael Chaikoski
Auxiliary	Tom Liewicki	Bernice Heinrichs
Barbara Matthew	Gerald Ferguson	A.N.A.F. #10 Ladies Auxiliary
Christine Freeman	Martha Pauls	Margaret Ferguson Jorge
Velva Gares	Rozin Iwanicki	Elizabeth Doyle
Shirley Mercer	Carley Thomson	John Lindsay
E. Terrick	Diane Ferguson	Islay Jack
Balint Meszaros	Alvin Herman	J. Doug Sinclair
Harold Gibbons	Ann Genn	Art Chapman

M. Agnes Kennedy  
 Clara Block  
 Grace Schwarz  
 E J. Buchwald  
 Clayton Carriere  
 Mary Pollock  
 Anton Thiele  
 Workers Compensation Board  
     of Manitoba  
 Katherine M. Crossland  
 Leo & Maureen Steinfeld  
 Joy Wilton  
 Hugh Smith  
 Crawford Smyth  
 Jo-Anne Tabachek  
 Norma & Len Harvey  
 Catherine Thiessen  
 Gail Button  
 Jan Brown  
 Alma Janik  
 Patricia Kowlessar  
 CanadaHelp.org  
 Wayne Acheson  
 Beatrice Martin  
 Clark Sinnott  
 Ernest Hope  
 Earl Barish  
 Lucille Curtis  
 RCL Roseau Valley Legion No. 160  
 Ronald Dodds  
 Jean Helps  
 Sheldon Gilchrist  
 Muriel Loeppky  
 Jennifer Kowlessar  
 Lena G. Wayte  
 RCL Waskada Branch #92 Ladies  
     Auxiliary  
 Joyce Madden  
 Susan Copeland  
 RCL Plumas Branch Ladies Auxiliary  
 Patricia Jones  
 Mychaylo Rohatynsky  
 Donna Tarko  
 Verna A. Anderson  
 Wendy Waggoner  
 Donna Cadieux

Sandra Kosowan Dlugosh  
 Winnifred Matich  
 Ross & Evelyn Kennedy  
 Cindy Stephenson  
 Brian Blackner  
 Patricia Kolisnyk  
 Eldon & Joyce Hearn  
 Ann Balch  
 Lord Roberts Children's Programs  
     Inc.  
 Janet Fost  
 Bert Sheremet  
 Helen Engel  
 Kenneth McDonnell  
 Doreen Storey  
 Ronald Buchanan  
 RCL Mafeking & District Branch  
     No. 93  
 Davinder S. Rehsia  
 Doris C. Kraeling  
 David & Shirley Roberts  
 Louise Fenwick  
 Sandra Denhard  
 RCL Crystal City Legion Ladies  
     Auxiliary  
 Garth Dawley  
 Cyclopedia Lazarowich  
 Hong Kong Veterans Association  
     of Canada  
 William Kandia  
 Carol Bunston  
 Brian Johannsen  
 Nancy Latocki  
 RCL Emerson Branch #77  
 Janet Clark  
 Susan Hauser  
 Barbara Latocki  
 Daniel Klass  
 Frank Spivak  
 Debra L. Fredborg  
 RCL Lundar Branch Ladies Auxiliary  
     No.185  
 Marvin E. Seale  
 Gilbert Desroches  
 Mavis Wood  
 James McMurtrie

Connie Smith  
 RCL Oak Lake Branch No. 79  
 Edward Payne  
 Nancy McDougall  
 Ronn Anderson  
 RCL Deloraine Ladies Auxiliary  
 RCL Killarney Branch No. 25  
 Tom Dercola  
 Marie Sedor  
 RCL Minnedosa - Ladies Auxiliary  
 Paula Gardner  
 Melissa Glowatski  
 Bert B. Jolly  
 Rose Reimer  
 Judith Battershill  
 Eileen Larkin  
 RCL Prince Edward Legion #81  
 Donald Letters  
 DLCFoundation Slushie Sales  
 RCL Sioux Lookout Branch Ladies  
     Auxiliary  
 Teresa Zelinski  
 Marc A. Rittinger  
 Geri Grey  
 Tim Heelis  
 Edward K. Robbins  
 Brian E. Aikins  
 City of Winnipeg  
 Shirley Sinclair  
 Stacey McRuer  
 Victory School  
 Cara Windle  
 Tom Wall  
 Alexander & Valerie Hamilton  
 Peter Douvris  
 Norman Umali  
 Linda Abercrombie  
 Volume Freight Solutions Inc.  
 Ted Evans  
 Jason Alsip  
 Christine Tetrault  
 Wendy O'Malley  
 A.N.A.F Selkirk Ladies Auxiliary  
 Ross Gilmore  
 Dick S. Lim  
 Patricia Hardwick

Berhanu Balcha	Abraham Bollegraf	Global Philantropic
Al Bartlett	Thomson In The Park	Mary Coughlin
RCL Souris Branch Ladies Auxiliary	Remi Peloquin	Vicki Gallimore
RCL Domain Legion Ladies Auxiliary	Margaret Wollner	Chad Swayze
John N. Wachowich	J M. Trainor	Roberta Dyck
Nora Harvey	Corey Janzen	RCL Snow Lake Branch No. 241
James A. MacGill	Ted E. Boughen	Nicole LaTourelle
RCL Ear Falls Legion Ladies Auxiliary	David White	Colleen Braun-Janzen
Wanda te Bokkel	RCL Candlish Memorial Branch # 139	Dan O'Rourke
RCL Winnipeg Beach Legion No. 61	Eleanor M. Poltronetti	Canmark Industries Ltd.
Chris & Lenore Good	Stephen Webb	Muriel Hastings
RCL Arborg Legion Ladies Auxiliary	Kathleen Klaasen	Sunwest Screen Graphics
Wayne Gooch	Lori-Ann Mundt	UVAE / PSAC Local 50021
RCL Carberry & District Legion 153	United Way of the Lower Mainland	Heather Menzies
Nicholas Bilon	Pat Peterson	MMP Architects
Carol Essenburg	Lilieth Fletcher	Lois Romanica
RCL Rainy River Ladies Auxiliary	Jack Bridge	Gertrude Derksen
Carolyn Phillips	Thomas Nicholl	RCL Churchill Branch No. 227
Donald Whitmore	RCL Norwood-St. Boniface Branch	RCL Deloraine Branch No. 83
Lydia W. MacKenzie	Ladies Auxiliary	Chris Daman
RCL Domain Branch No. 208	Clare Cove	Mary Cosentino
RCL Hartney Branch Ladies Auxiliary	RCL Neepawa Branch Ladies	Anonymous Donor
Ken Green	Auxiliary	A.N.A.F. #283 Over 55 and Retired
RCL Carman Branch No. 18	RCL Transcona Branch Ladies	Club
Marc lafolla	Auxiliary No. 7	Tom Smith
PayPal Giving Fund Canada	Shippam & Associates	Roger Page
All Charities Campaign	Lindsay Marrin	David Bardal
Kelsey Brazil	RCL Henderson Highway Legion	Ian McLeod
Mariko Moniwa	Ladies Auxiliary	Douglas Menzies
Douglas Furness	RCL Red Rock Legion No. 226	Food Fare Stores
David R. Young	Stanley Martin	Vito Nardiello
Barbara Wheeler	RCL Carman branch Ladies Auxiliary	Frank Plett
IBEX	Margaret Kruschel	RCL Winnipeg Beach Branch
Anne Bailey	Laura E. Perdue	Ladies Auxiliary Branch No. 61
Donald Bell	Lucia Davidson	Leonard Ellis
Blair Renaud	G. M. Durno, Sr.	Carte International Inc.
David Johnston	Kenneth Wiens	
RCL Glenboro Legion No. 71	Hi-Tech Energy Windows Ltd.	
Michael Moskal	Paul Crust	
Donald J. MacDonald	Al Alexandruk	
RCL Lundar Legion No. 185	Lynne Williment	
Ian McKinnon	Robert Allan	
Lana Denheyer	Lisa Lloyd-Scott	
RCL Grandview Branch Ladies	Wayne Declercq	
Auxiliary	Jason H. Brown	
Earl Perlmutter	Wilfred James	

# MANY THANKS

## TO OUR VOLUNTEERS



Deer Lodge Centre Foundation couldn't succeed without the support of our tireless volunteers, who help run our events, engage with our community at our fundraising booths and tables, and lighten the load of our office work. Thank you as well to everyone who helped with our Cash Calendar sales!

Norma Dodge, Jean McRitchie, Rona Morris, Elwin Ballantine, Yasmin Zulaika Mohammed

### CHARITY GOLF CLASSIC VOLUNTEERS

Norma Dodge	Jordan Scott
Darlene James	Tracy Runions
Jason Brown	Jordan Scott
Ryan Heibert	Kennedy Guttormson
Katie Andricevic	Shea Pyle
Cynthia Ogaranko	Lucas Skrumeda
Lily Prichodko	Lily Prichadko
Rachel Herzog	
Sonja Pedersen	
Colleen Braun-Janzen	

Thank you also to Ashkan, Simon, Robyn, Amanda, and Nicole from RBC!

### DANCE HALL EVENT COMMITTEE

Doug Forbes	Tracy Koga
Belinda Bigold	Candace Masters
Monika Cloutier	Victoria McGahey
Michelle Deniset	Cathy Scott
Nadine Karpinski	Lynne Williment
Lindsay Gillanders	

### CHARITY GOLF CLASSIC COMMITTEE

Jeff Rempel  
Ryan Wall  
Jim Kurz (Co-chair)  
Ron Roberts (Co-chair)  
Cory Johnson

## TO OUR BOARD OF DIRECTORS

Ryan Wall (Chair)  
Doug Forbes (Vice Chair)  
Jeff Rempel (Treasurer)  
Ronn Anderson

Belinda Bigold  
Jim Kurz  
Lisa Lloyd-Scott  
Ron Roberts

Jason Alsip  
Kevin Scott  
Chris Daman  
Ainsley Donald



## AND TO OUR CHARITY GOLF CLASSIC SPONSORS

### HOLE

Audi Winnipeg  
Chase Autobody Supplies  
Darcy Ochman, Scotia McLeod  
David Bardal, Assante Wealth Management  
Enns Brothers  
Ernst & Young  
Fidelity Investments  
Food Fare  
Monarch Industries  
Old Dutch  
PriceWaterhouse Coopers LLP  
Pita Pit  
Prolific Graphics Inc.  
RS Courier  
Scotiabank  
TSN  
Yard Monster

### CONTRIBUTING

Canmark Industries  
CI Investments  
Lake of the Woods Brewing Company  
Pepisco Canada  
World of Water/Dew Drop 3275 Portage Ave.

### GIFT BAG

Shippam & Associates

### WINE

E & J Gallo Winery  
G.J. Andrews Food & Wine Shoppe

### EXCLUSIVE

Chapel Lawn Memorial Gardens & Funeral Home  
Winnipeg Free Press  
Wellington-Atlas Private Wealth

### PRIZES

CIBC Wood Gundy  
Richardson & Luik / Sun Life Financial

### DINNER

Ambassador Mechanical

### LUNCH

Boston Pizza



# Deer Lodge Centre Foundation Inc.

Financial statements  
March 31, 2020



## Independent auditor's report

To the Board of Directors of  
**Deer Lodge Centre Foundation Inc.**

### Qualified opinion

We have audited the financial statements of **Deer Lodge Centre Foundation Inc.** [the "Foundation"], which comprise the statement of financial position as at March 31, 2020, and the statement of operations, statement of changes in net assets and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the effects of the matter described in the *Basis for qualified opinion* section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of the Foundation as at March 31, 2020, and its results of operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

### Basis for qualified opinion

In common with many not-for-profit organizations, the Foundation derives revenue from donations and fundraising activities, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, verification of these revenues was limited to the amounts recorded in the records of the Foundation. Therefore, we were not able to determine whether any adjustments might be necessary to fundraising revenue, deficiency of revenue over expenses, and cash flows from operations for the years ended March 31, 2020 and 2019, current assets as at March 31, 2020 and 2019, and net assets as at April 1 and March 31 for both the 2020 and 2019 years. Our audit opinion on the financial statements as at and for the year ended March 31, 2019 was modified accordingly because of the possible effects of this limitation in scope.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the Foundation in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

### Emphasis of matter – restated comparative information

We draw attention to note 13 to the financial statements, which explains that certain comparative information as at and for the year ended March 31, 2019 has been restated. Our opinion is not modified in respect of this matter.

### Responsibilities of management and those charged with governance for the financial statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Foundation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Foundation or to cease operations, or has no realistic alternative but to do so.



Those charged with governance are responsible for overseeing the Foundation's financial reporting process.

### **Auditor's responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Foundation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Foundation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Foundation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Winnipeg, Canada  
September 17, 2020

*Ernst + Young LLP*

Chartered Professional Accountants



**Deer Lodge Centre Foundation Inc.**

**Statement of financial position**

As at March 31

	2020	2019
	\$	\$
		<i>[restated – note 13]</i>
<b>Assets</b>		
<b>Current</b>		
Cash	116,136	45,153
GST recoverable	13,307	8,226
Prepaid expenses	15,705	15,418
Accounts receivable <i>[note 8]</i>	—	6,000
<b>Total current assets</b>	<b>145,148</b>	<b>74,797</b>
Investments <i>[note 3]</i>	3,690,259	4,295,640
Other assets <i>[note 6]</i>	5,491	7,034
Capital assets, net <i>[note 4]</i>	1,942	3,845
Deferred gifts receivable <i>[note 5]</i>	9,228	8,790
	<b>3,852,068</b>	<b>4,390,106</b>
<b>Liabilities and net assets</b>		
<b>Current</b>		
Accounts payable and accrued liabilities	30,888	41,923
<b>Total current liabilities</b>	<b>30,888</b>	<b>41,923</b>
Deferred contributions <i>[note 10]</i>	214,573	267,314
Accrued pre-retirement benefits <i>[note 9[a]]</i>	7,563	7,048
<b>Total liabilities</b>	<b>253,024</b>	<b>316,285</b>
Commitments <i>[note 12]</i>		
<b>Net assets</b>		
Unrestricted	1,479,994	1,954,771
Endowments <i>[note 7]</i>	2,119,050	2,119,050
<b>Total net assets</b>	<b>3,599,044</b>	<b>4,073,821</b>
	<b>3,852,068</b>	<b>4,390,106</b>

See accompanying notes

On behalf of the Board:

Director

Director



**Deer Lodge Centre Foundation Inc.**

**Statement of operations**

Year ended March 31

	<b>2020</b>	<b>2019</b>
	<b>\$</b>	<b>\$</b>
		<i>[restated – note 13]</i>
<b>Revenue</b>		
Donations	<b>157,459</b>	116,939
Fundraising events	<b>74,163</b>	123,053
Investment income	<b>361,053</b>	231,578
Deferred contributions recognized <i>[note 10]</i>	<b>153,074</b>	30,499
Change in fair value of investments	<b>(440,216)</b>	78,943
	<b>305,533</b>	581,012
<b>Expenses</b>		
Human resources <i>[note 9]</i>	<b>253,857</b>	339,796
Fundraising events	<b>59,118</b>	78,705
Administration	<b>209,080</b>	204,668
Depreciation of capital assets	<b>3,975</b>	3,169
	<b>526,030</b>	626,338
Deficiency of revenue over expenses before the undernoted	<b>(220,497)</b>	(45,326)
Grants disbursed <i>[note 8]</i>	<b>(215,659)</b>	(58,537)
Donated equipment issued <i>[note 8]</i>	<b>(38,621)</b>	(22,054)
<b>Deficiency of revenue over expenses for the year</b>	<b>(474,777)</b>	(125,917)

*See accompanying notes*

**Deer Lodge Centre Foundation Inc.**

**Statement of changes in net assets**

Year ended March 31

	2020		
	Unrestricted	Endowments	Total
	\$	\$	\$
<b>Net assets, beginning of year</b>	<b>1,954,771</b>	<b>2,119,050</b>	<b>4,073,821</b>
Deficiency of revenue over expenses for the year	(474,777)	—	(474,777)
<b>Net assets, end of year</b>	<b>1,479,994</b>	<b>2,119,050</b>	<b>3,599,044</b>

  

	2019		
	Unrestricted	Endowments	Total
	\$	\$	\$
<i>[restated – note 13]</i>			
<b>Net assets, beginning of year</b>	2,080,688	2,119,050	4,199,738
Deficiency of revenue over expenses for the year	(125,917)	—	(125,917)
<b>Net assets, end of year</b>	<b>1,954,771</b>	<b>2,119,050</b>	<b>4,073,821</b>

*See accompanying notes*

# Deer Lodge Centre Foundation Inc.

## Statement of cash flows

Year ended March 31

	2020 \$	2019 \$
		<i>[restated – note 13]</i>
<b>Operating activities</b>		
Deficiency of revenue over expenses for the year	(474,777)	(125,917)
Add (deduct) items not affecting cash		
Depreciation of capital assets	3,975	3,169
Gain on sale of investments	(256,341)	(83,760)
Non-cash component of investment income	(104,549)	(113,676)
Change in fair value of investments	440,216	(78,943)
	<u>(391,476)</u>	<u>(399,127)</u>
Changes in non-cash operating working capital balances related to operations		
GST recoverable	(5,081)	(4,417)
Prepaid expenses	(287)	(11,220)
Accounts receivable	6,000	2,970
Due to Deer Lodge Centre	—	(2,380)
Accounts payable and accrued liabilities	(11,035)	(13,966)
Deferred contributions	(52,741)	50,912
Change in accrued pre-retirement benefits	515	(9,721)
Change in deferred gifts receivable	(438)	(426)
Decrease in other assets	1,543	4,469
<b>Cash used in operating activities</b>	<u>(453,000)</u>	<u>(382,906)</u>
<b>Investing activities</b>		
Purchase of investments	(5,297,447)	(1,088,725)
Proceeds on disposal of investments	5,823,502	1,454,645
Purchase of capital assets	(2,072)	—
<b>Cash provided by investing activities</b>	<u>523,983</u>	<u>365,920</u>
<b>Net increase (decrease) in cash during the year</b>	<b>70,983</b>	<b>(16,986)</b>
Cash, beginning of year	<u>45,153</u>	<u>62,139</u>
<b>Cash, end of year</b>	<u><b>116,136</b></u>	<u><b>45,153</b></u>

See accompanying notes

## **Deer Lodge Centre Foundation Inc.**

### **Notes to financial statements**

March 31, 2020

#### **1. Nature of business**

Deer Lodge Centre Foundation Inc. [the "Foundation"] was incorporated without share capital under the *Corporations Act* (Manitoba) on January 22, 1990. The Foundation changed its name from the Deer Lodge Foundation for Geriatrics Inc. on January 18, 2001.

The objectives of the Foundation are:

- [a] To provide funds for demonstration programs, projects and initiatives approved by senior management of Deer Lodge Centre, for which funding is not normally obtainable from the normal government funding agencies;
- [b] To sponsor educational programs and research activities related to the specialty of gerontology;
- [c] To support the mission and stated objectives of Deer Lodge Centre;
- [d] To actively foster public awareness toward an appreciation and understanding of the role of Deer Lodge Centre in the health community; and
- [e] To do all such things as are incidental or conducive to the attainment of the above objectives bearing in mind the charitable nature of the Foundation.

#### **2. Summary of significant accounting policies**

These financial statements are prepared in accordance with Part III of the *CPA Canada Handbook – Accounting*, "Accounting Standards for Not-for-Profit Organizations", which sets out generally accepted accounting principles for not-for-profit organizations in Canada and includes the following significant accounting policies.

##### **Revenue recognition**

The Foundation follows the deferral method of accounting for contributions as follows:

Externally restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Unrestricted and internally restricted contributions are recognized as revenue when received or receivable.

Endowment contributions are recognized as a direct increase in the endowments balance.

Investment income earned on endowment funds that is restricted for specific internally designated purposes is recorded as investment income and is then transferred to the internally restricted net assets.

Unrestricted investment income is recognized in the year in which it is earned.

## Deer Lodge Centre Foundation Inc.

### Notes to financial statements

March 31, 2020

#### Internally restricted net assets

Internally restricted net assets represents amounts allocated for specific purposes by the Foundation. All expenditures from internally restricted net assets require approval by the Board of Directors. As at March 31, 2020, there are no balances related to these net assets.

#### Deferred gifts

Deferred gifts comprises planned giving contribution vehicles, including charitable remainder trusts and life insurance policies.

#### Capital assets

Capital assets are recorded at cost less accumulated depreciation and are depreciated on a straight-line basis over their estimated useful lives as follows:

Donor wall	10 years
Computer equipment	4 years

#### Other assets

Inventory included in other assets is held for distribution at no charge and is recorded at the lower of cost and current replacement cost.

#### Contributed services

Contributed services are not recognized in the financial statements.

#### Income taxes

The Foundation is exempt from corporation income taxes under Section 149 of the *Income Tax Act* (Canada).

#### Use of estimates

The preparation of financial statements in accordance with Canadian generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities as at the date of the financial statements, and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.



## Deer Lodge Centre Foundation Inc.

### Notes to financial statements

March 31, 2020

#### Financial instruments

The financial assets and financial liabilities are initially recognized at fair value and their subsequent measurement is dependent on their classification as described below. The Foundation subsequently measures all its financial assets and financial liabilities at amortized cost, except for investments in equity instruments that are quoted in an active market, which are measured at fair value. The fair value option is elected by the Foundation. Changes to fair value are recognized in the statements of operations and changes in net assets.

Financial assets measured at amortized cost include cash, GST recoverable and accounts receivable.

Financial liabilities measured at amortized cost include accounts payable and accrued liabilities.

The Foundation's financial assets measured at fair value include investments.

#### Employee future benefits

The Foundation accrues its obligations under employee benefit plans and the related costs. The Foundation has adopted the following policies:

##### *Multi-employer plans*

Defined contribution accounting is applied for multi-employer pension plans, whereby contributions are expensed on an accrual basis, as the Foundation has insufficient information to apply defined benefit plan accounting.

##### *Non-pension benefits*

The cost of non-pension benefits earned by employees is actuarially determined using the projected benefit method prorated on service and management's best estimate assumptions. Actuarial gains (losses) are amortized on a straight-line basis. The period of amortization is equal to the expected average remaining service life ["EARSLS"] of active employees. Past service costs are expensed when incurred. Liabilities are measured using a discount rate determined by reference to the Province of Manitoba's cost of borrowing. Adjustments to these costs arising from changes in actuarial assumption and/or experience are recognized over the estimated average remaining service period of the active employees.

## Deer Lodge Centre Foundation Inc.

### Notes to financial statements

March 31, 2020

#### 3. Investments

Investments held for long-term investment purposes include fixed income bonds, equities, cash and short-term notes.

	2020	2019
	\$	\$
Cash and short-term notes	<b>3,689,234</b>	156,343
Fixed income bonds	—	2,423,770
Real Estate Investment Trust	—	9,072
Canadian equities	—	691,361
US equities	—	572,063
International equities	—	442,435
Accrued income	<b>1,025</b>	596
	<b>3,690,259</b>	4,295,640

The Foundation liquidated its long-term investments in March 2020 to facilitate a change in investment firms managing the long-term investment portfolio. As a precautionary response to the impacts on the financial markets as a result of the coronavirus disease [“COVID-19”] pandemic these funds have not yet been reinvested but will be when market conditions are favourable.

#### 4. Capital assets

Capital assets consist of the following:

	2020		
	Cost	Accumulated depreciation	Net book value
	\$	\$	\$
Donor wall	31,129	31,129	—
Computer equipment	23,467	21,525	1,942
	<b>54,596</b>	<b>52,654</b>	<b>1,942</b>

  

	2019		
	Cost	Accumulated depreciation	Net book value
	\$	\$	\$
Donor wall	31,129	31,129	—
Computer equipment	21,395	17,550	3,845
	<b>52,524</b>	<b>48,679</b>	<b>3,845</b>

## Deer Lodge Centre Foundation Inc.

### Notes to financial statements

March 31, 2020

#### 5. Deferred gifts receivable

Deferred gifts receivable consist of the following:

	2020	2019
	\$	\$
Life insurance policy	9,228	8,790

#### 6. Other assets

Within this account, the Foundation had an inventory and gifts-in-kind balance as at March 31, 2020 that amounted to \$5,491 [2019 – \$7,034].

#### 7. Endowments

Endowments represent externally restricted capital that must be maintained permanently where the income is available for various purposes. Major categories of endowments are as follows:

##### Veteran Memorial Endowment

The Veteran Memorial Endowment was established in 1996 to create a lasting tribute and provide for the long-term needs of those served by Deer Lodge Centre. Income earned on the capital of this endowment fund is allocated to unrestricted funds. The balance of the Fund as at March 31, 2020 amounted to \$119,500 [2019 – \$119,050].

##### General Endowment

The General Endowment was established in 1997 to further the general charitable purposes of the Foundation. Income earned on the capital of the Fund is allocated to unrestricted funds. The balance of the Fund as at March 31, 2020 amounted to \$2,000,000 [2019 – \$2,000,000].

#### 8. Related party transactions

During the year, the Foundation contributed the following to Deer Lodge Centre:

	2020	2019
	\$	\$
Grants disbursed:		
Funding for Deer Lodge Centre accessibility renovations	194,000	—
Funding for Deer Lodge Centre project expenses	21,659	58,537
	215,659	58,537
Donated equipment issued to Deer Lodge Centre	38,621	22,054
	254,280	80,591

## Deer Lodge Centre Foundation Inc.

### Notes to financial statements

March 31, 2020

Amounts owing from Board members included in accounts receivable as at March 31, 2020 amounted to nil [2019 – \$5,200].

#### 9. Employee future benefits

##### [a] Accrued pre-retirement benefits

The Winnipeg Regional Health Authority undertook an actuarial valuation of the accrued pre-retirement entitlements during the year, which included the pre-retirement entitlements of the Foundation.

The significant actuarial assumptions adopted in measuring the Foundation's accrued benefit obligations are:

	<b>2020</b>	<b>2019</b>
	<b>%</b>	<b>%</b>
Discount rate	<b>2.60</b>	3.10
Salary escalation	<b>3.50</b>	3.00
Expected average remaining service life	<b>8.4 years</b>	8.4 years

The significant actuarial assumptions adopted in measuring the Foundation's expense for the retirement benefit plan are as follows:

	<b>2020</b>	<b>2019</b>
	<b>%</b>	<b>%</b>
Discount rate	<b>2.60</b>	3.00
Salary escalation	<b>3.50</b>	3.50

During the year, the accrued pre-retirement benefits increased by \$515 [2019 – decreased by \$9,721].

##### [b] Pension plan

Employees are members of the Healthcare Employees Pension Plan ["HEPP" or the "Plan"]. HEPP is a specified multi-employer, defined benefit, highest consecutive average earnings, contributory pension plan available to all eligible employees.

Actual contributions to the Plan made during the year by the Foundation on behalf of its employees amounted to \$19,487 [2019 – \$11,504] and are included as an expense in the statement of operations.

As at March 31, 2020, the most recent valuation for financial reporting purposes completed by the Plan dated December 31, 2019 discloses a total actuarial value of assets of \$8,279,598,000 with total actuarial liabilities of \$7,575,601,000 resulting in a surplus of \$703,997,000.

## Deer Lodge Centre Foundation Inc.

### Notes to financial statements

March 31, 2020

#### 10. Deferred contributions

Deferred contributions represent the unspent amount of externally restricted funding received for expenses not yet incurred.

	2020	2019
	\$	\$
<b>Balance, beginning of year</b>	<b>267,314</b>	193,877
Amount received during the year	<b>100,333</b>	103,936
Amount recognized as revenue during the year	<b>(153,074)</b>	(30,499)
<b>Balance, end of year</b>	<b>214,573</b>	267,314

#### 11. Financial instruments and risk management

##### Market risk

Market risk is the risk of loss that results from fluctuations in equity prices, interest and exchange rates. The Foundation is exposed to market risk from its investing activities. The value of the Foundation's assets is affected by short-term changes in prevailing market interest rates and equity markets.

##### Liquidity risk

The Foundation is exposed to the risk that it will encounter difficulties in meeting obligations associated with its financial liabilities. To manage liquidity risk, the Foundation keeps sufficient resources readily available to meet its obligations. The Foundation's current liabilities mature within 12 months.

#### 12. Commitments

As at March 31, 2020, the Foundation has commitments to Deer Lodge Centre in the amount of \$70,160 [2019 – \$239,067].

#### 13. Prior period restatement

During the year, the Foundation determined that it had incorrectly recorded donor designated revenue as unrestricted revenue rather than as deferred contributions. The errors were corrected with retroactive restatement. As a result, the following financial statement items as at March 31, 2019 were restated: opening net assets – unrestricted decreased by \$22,525 and deferred contributions increased by \$22,525.

## **Deer Lodge Centre Foundation Inc.**

### **Notes to financial statements**

March 31, 2020

#### **14. Subsequent event disclosure**

Subsequent to year-end, the outbreak of the novel strain of COVID-19, has resulted in governments enacting emergency measures to combat the spread of the virus. These measures, which include the implementation of travel bans, self-imposed quarantine periods and social distancing, have caused an economic slowdown and material disruption to business. Government has reacted with interventions intended to stabilize economic conditions. The duration and impact of the COVID-19 outbreak are unknown at this time. It is not possible to reliably estimate the length and severity of these developments and the impact on the financial performance and financial position of the Foundation in future periods.