

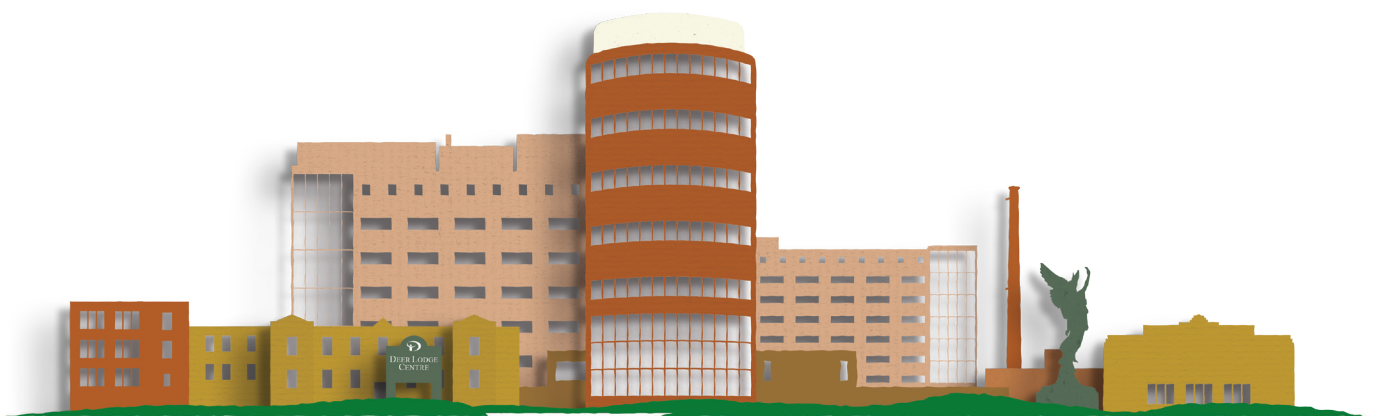


**DEER LODGE CENTRE**  
**FOUNDATION**

**2018-19**

Annual Report to the Community

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# Deer Lodge Centre

Deer Lodge Centre has a long and proud history of caring. Its motto, Making Lives Better, reflects this history—from 1916, when a military convalescent hospital was established for returning WWI soldiers, to today, as military personnel and Veterans continue to be treated alongside a large population of patients and residents from the broader community.

Deer Lodge Centre Foundation was established in 1990 to raise awareness and funds for programs, services, and research at Deer Lodge Centre.

## A LEGACY OF CARING

Deer Lodge Centre transferred from a Veterans Affairs Canada hospital to a provincial facility in 1983. Today, Veterans continue to have priority access to Personal Care beds under a federal/provincial agreement. Since changing from an acute general hospital to a facility caring for adult patients with complex needs as part of the Winnipeg Health Region, Deer Lodge Centre has become the largest rehabilitation and long-term care facility in Manitoba, with a bed capacity of 418.

Deer Lodge Centre Foundation supports the broad range of programs and services offered by Deer Lodge Centre to meet the needs of our community, including:



## INPATIENT PROGRAMS

- Rehabilitation
- Chronic Care
- Dementia Care

## OUTPATIENT PROGRAMS

- PRIME
- Day Hospital
- Speech and Language Pathology for Personal Care
- Get Away Club
- Communication Devices Program
- Operational Stress Injuries Clinic
- Movement Disorder Clinic

## Contact Deer Lodge Centre

General Information / Inquiries  
(204) 837-1301  
Info@deerlodge.mb.ca

Education  
(204) 831-2548  
DLCEducation@deerlodge.mb.ca

Deer Lodge Centre Foundation  
(204) 272-8911  
info@deerlodgefoundation.ca

Programs & Services  
(204) 837-1301  
Health@deerlodge.mb.ca

Research  
Research@deerlodge.mb.ca

Volunteer  
(204) 831-2503  
DLCVolunteers@deerlodge.mb.ca

# Greetings

**A**s the Deer Lodge Centre Foundation approaches its 30th anniversary, I can't help but reflect on the seasons of change that have brought our organization to where it is today. I've served on this Board for 10 years, and as its Chair I'm in the enviable position of knowing how well positioned we are to address the needs of Deer Lodge Centre in the seasons ahead.

This season is one of transition. After making a significant contribution to our Foundation, our previous Executive Director, Gordon Fardoe, has moved on to other opportunities. We turned to Legacy Bowes in search of a new leader who would have to meet a daunting set of attributes. They exceeded our expectations by introducing us to Nicole LaTourelle. She's been active in the Winnipeg fundraising community for nearly 30 years, and has spent a significant part of that time in the healthcare sector. Her infectious positivity and impressive credentials have reinvigorated our Board and our Foundation.

My vision over the next 24 months is to see our Board, with Nicole's help, fully exploit the skills and passions of each member of our team. Watch next year's report for specifics on how we are implementing organizational change to better reflect current structures and trends in the fundraising sector. At the top of our list is strengthening our commitment to recognizing our donors. They are the reason we exist, and it's important they know that we are thankful for their tremendous generosity each and every day.

This year we welcome Chris Daman to our Board. He's a long-time Deer Lodge Centre supporter and a respected member of our business community. We look forward to growing our relationship with him and tapping into his vast and varied experience.

I'll end on a personal note of gratitude. First, a special thank you to Christine Brown, our Development Officer, whose gargantuan efforts and professionalism kept the lights on at our Foundation office during a challenging transition. The second thank you goes to our volunteer Board. You folks make it a joy to work together towards common goals. To my executive team colleagues, Doug Forbes and Jeff Rempel, you've consistently impressed me with your ingenuity, loyalty and optimism. I'm grateful.

**Ryan Wall**  
*Chair, Board of Directors*  
*Deer Lodge Centre Foundation*



**I** am delighted to have joined the Deer Lodge Centre Foundation team, and I look forward to meeting the donors, partners, sponsors, stakeholders and funders who support Deer Lodge Centre and all the great work that is being done here.

The Deer Lodge Centre Foundation team and I are already focusing on making changes to our operations in order to introduce new ways to raise funds for programs and services that will Make Lives Better for thousands of Manitobans.

As I learn more about these programs and services — and, more importantly, about the people of Deer Lodge Centre — I am humbled by the tireless work and compassion that goes into caring for those who depend on us.

Deer Lodge Centre has been a part of our community for over 100 years. With that legacy comes a rich wellspring of stories: about our history, our residents, our clients and staff. Our team will be working hard to share these stories and raise awareness of the people whose lives are impacted by Deer Lodge Centre each and every day.

The year ahead promises to be exciting as we work toward tackling the challenges of the past and pushing forward to making a difference today, tomorrow, and for generations to come.

**Nicole LaTourelle**  
*Executive Director*  
*Deer Lodge Centre Foundation*



# Making Lives Better 2017-18

## LOTTERY CALENDAR

## June 2018

Our annual lottery calendar returned featuring photos of the dog volunteers who visit our patients and residents to Make Lives Better during their stay at Deer Lodge Centre.



## HONOUR ROLL

June 25, 2018

Our 2018 Deer Lodge Centre Foundation Honour Roll inductee was JOHN RESTALL. The Honour Roll celebrates the giving spirit of volunteers and donors who are dedicated to making lives better. It recognizes a special member of our community – an individual, couple, organization or company – who has demonstrated outstanding spirit, loyalty and commitment to Deer Lodge Centre and the communities it serves. Mr. Restall served on our Foundation Board from 2001-2011, including as Chair from 2007-2009. A long-standing attorney practicing in Winnipeg, he has appeared in all levels of the Court system in Manitoba.

## CHARITY GOLF CLASSIC

July 5, 2018

Thank you to all the players, volunteers, sponsors and supporters who joined us for great day on the green at Breezy Bend Golf & Country Club in support of Deer Lodge Centre.





## STARBURST CELEBRATION

November 2018 - January 2019

The Deer Lodge Centre Foundation launched its annual Starburst Celebration fundraising campaign on November 21. Deer Lodge residents and Veterans William Kandia, William Robbins, Stephen Childerhouse and Alexander Olson did the honours of lighting the tree that marks the campaign's official beginning.



## BELLA NOTTE

February 7, 2019

The coldest of nights couldn't stop the warmest of hearts from coming out to support Deer Lodge Centre at this year's Bella Notte dinner. Hosted by the Deer Lodge Centre Foundation at De Luca's Banquet Centre, the annual event raised funds to enhance programs and services for Deer Lodge residents and patients. Guests were treated to a delicious dinner featuring the flavours of Italy's Emilia Romagna region, served in concert with a cooking demonstration by De Luca's chef Mike Brown. Special thanks to Terri Apostle and Katherine Dow from CTV Morning Winnipeg, our dazzling emcees, and to former deputy premier Jim Downy, who served as auctioneer for the live auction that capped off the evening.

## SUPPORTING BALANCE RESEARCH

January 2019

A substantial grant from the Deer Lodge Centre Foundation launched a research collaboration between Deer Lodge Centre and the University of Manitoba that will give therapists better tools for assessing the risk of falls. During the eight-month study, Deer Lodge physiotherapists will perform a new balance test on approximately 65 patients and residents on the Centre's geriatric rehabilitation units—older adults who are recovering from illness, injury or age-related frailty, and who display evidence of balance impairment.



## Looking Forward

With our new leadership in place and our team re-energized, Deer Lodge Centre Foundation is already hard at work raising funds to meet Deer Lodge Centre's needs as it offers new services for the community. Projects we are working on for next year include:

- Research
- Communication Devices Program
- Speech and language pathology
- Continuing to provide the best possible care for our Veterans, including those living with dementia and post traumatic stress disorder



# Thank You to Our 2018-19 Donors

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## \$10,000+

Judy Edwards

## \$5,000-\$9,999

Ava Stevens  
Chapel Lawn Funeral Home  
David Strang  
DLC Foundation United  
Way Campaign  
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RCL St. James Branch No. 4  
Robert Johnson (POA)  
The Jewish Foundation of  
Manitoba

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Hazel B. Andrews	Karen Kirsch	Margaret Fraser	RCL Arborg Legion Ladies
Heather Menzies	Karen Murphy	Margaret Haney	Auxiliary
Heather Ought	Karen Pitkanen	Margaret Kruschel	RCL Boissevain Branch
Heather Saxon	Karen Rose	Margaret Scharf	Ladies Auxiliary
Heather Steppler	Katarina Andricevic	Margaret W. Harvie	RCL Candlish Memorial
Heather Tanner	Katherine M. Crossland	Margaret Wollner	Branch # 139
Helen Janzen	Kathleen Barry	Marguerite Mohr	RCL Carman Branch No.
Helene Degeus	Kathleen Klaasen	Maria Digel	18
Henry Nelson	Kathleen M. Eppard	Maribeth Navarro	RCL Cartwright Mather
Herb Brown	Kathleen McKinnon	Marilou Juarana	Branch #86
High Tea Bakery	Kathleen Thomson	Mark Olson	RCL Churchill Branch No.
Hilda Nickel	Kelsey Brazil	Marta Perkins	227
Holly Babcock	Ken D. MacRae	Martha Pauls	RCL Crystal City Legion
Ian McKinnon	Ken Frieson	Martin Peach	Ladies Auxiliary
Ian McLeod	Ken Hooper	Marvin E. Seale	RCL Deloraine Ladies
Ian Plummer	Kenneth Wiens	Mary Kurlan	Auxiliary
Indira Mike	Kim Bellmont	Maureen Chouinard	RCL Domain Legion Ladies
Inga Skundberg	Kristine Luik	May Tadman Tallman	Auxiliary
Islay Jack	L. MacLeod	Melissa Glowatski	RCL Ear Falls Legion Ladies
Ivan Abolit	Laureen Geletchuk	Merilee McClelland	Auxiliary
J M. Trainor	Leanne J. Peleck	Michael Chaikoski	RCL Elmwood Legion No. 9

RCL Emerson Branch #77	Auxiliary #4	Scott Peters	Thomas I. Bell
RCL Grandview Branch	RCL Stonewall Branch No.	Sew Ching Lee	Thomas Nicholl
Ladies Auxiliary	52	Shanda C. Hochstetler	Thomson In The Park
RCL Grandview Legion	RCL Swan River Legion	Shannon Davis	Todd E. Doyle
No. 14	Ladies Auxiliary	Shannon Smith	Tom Smith
RCL Hartney Branch Ladies	RCL The Pas Branch No. 19	Sharlene Klymuik	Tom Wall
Auxiliary	RCL Waskada Branch	Sharon Monro	Tracey Alderson
RCL Henderson Highway	Ladies Auxiliary	Sharon Werner	United Way
Legion Ladies Auxiliary	RCL Winnipeg Beach	Sheila Jonasson	United Way Halton &
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Ladies Auxiliary	Branch No. 61	Sheryl Workman	UVAE / PSAC Local 50021
RCL Lunder Branch Ladies	ReframeHR	Shirley King	V. J. Todd
Auxiliary No.185	Rita Race	Shirley M. Loxterkamp	Verna Konechny
RCL Neepawa Branch	Robert Naish	Shirley O'Hara	Vicki Gallimore
Ladies Auxiliary	Roberta Dyck	Sonia Rochon	Vivian Schubert
RCL Norwood-St. Boniface	Roberta I. Nicholson	Stacey McRuer	W. Gary Lally
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RCL Plumas Branch Ladies	Rose Reimer	Susan Bowman	Wayne J. Johnson
Auxiliary	Rosie Paulson	Susan Copeland	Wen Jun Zhu
RCL Red Rock Legion No.	Roy Harris	Tamara Greenlay	Wes Falk
226	Royden Walsh	Tara Strong	William A. Barker
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Branch #184	Ruth Narvey	Teresa Pozerniuk	William Nightingale
RCL Snow Lake Branch No.	Ruth Ooto	Teresa Zelinski	Winnifred Matich
241	Ryan Bruce	The Royal Trust Company -	Yee Wickler
RCL Souris Branch Ladies	Ryan Lao	Amanda Craig	Yen Unrau
Auxiliary	Sandra Kosowan Dlugosh	Theresa Tanner	Yolonda J. Naturkach
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# Thank You to Our 2018-19 Event Sponsors

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## BELLA NOTTE

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## CHARITY GOLF CLASSIC

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# Thank You to Our Volunteers

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Deer Lodge Centre Foundation couldn't succeed without the support of our tireless volunteers, who help run our events, engage with our community at our fundraising booths and tables, and lighten the load of our office work.

Tracey Alderson  
Kelsey Alshaya  
Linda Baziuk  
Nicole Beaudry  
Carol Bigold  
Jason Brown  
Dean Buksak  
Dave Burke  
Tom Chisholm  
Michelle Deniset

Norma Dodge  
Nicole Drysdale  
Daniel Fardoe  
Susan Fardoe  
Nancy Fiebelkorn  
Nicole Grabowsky  
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Lily Prichodko  
Robyn Richardson  
Tracy Runions  
Jordan Scott

## Foundation Board

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Ryan Wall, Chair  
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Royal Canadian Legion, St. James Branch

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Perry Curtis  
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Deer Lodge Centre

Ron Roberts  
Shippam & Associates

Brendan Rodgers  
RBC Dominion Securities Inc.

Kevin Scott  
Deer Lodge Centre

## Foundation Staff

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Nicole LaTourelle, Executive Director

Christine Brown, Development Officer

Grace Schwarz, Administrative Assistant

Ryan McBride, Communications Coordinator



*Left to right: Grace Schwarz, Ryan McBride, Nicole LaTourelle, Christine Brown*

# **Audited Financial Statements**



# Deer Lodge Centre Foundation Inc.

Financial statements  
March 31, 2019



## Independent auditor's report

To the Board of Directors of  
**Deer Lodge Centre Foundation Inc.**

### Opinion

We have audited the financial statements of **Deer Lodge Centre Foundation Inc.** [the "Foundation"], which comprise the statement of financial position as at March 31, 2019, and the statement of operations, statement of changes in net assets and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the effects of the matter described in the *Basis for qualified opinion* section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of the Foundation as at March 31, 2019, and its results of operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

### Basis for qualified opinion

In common with many not-for-profit organizations, the Foundation derives revenue from donations and fundraising activities, the completeness of which is not susceptible of satisfactory audit verification. Accordingly, verification of these revenues was limited to the amounts recorded in the records of the Foundation. Therefore, we were not able to determine whether any adjustments might be necessary to fundraising revenue, excess of revenues over expenses, and cash flows from operations for the years ended March 31, 2019 and 2018, current assets as at March 31, 2019 and 2018, and net assets as at April 1 and March 31 for both the 2019 and 2018 years. Our audit opinion on the financial statements for the year ended March 31, 2018 was modified accordingly because of the possible effects of this limitation in scope.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the Foundation in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

### Emphasis of matter – restated comparative information

We draw attention to note 13 to the financial statements, which explains that certain comparative information for the year ended March 31, 2018 has been restated. Our opinion is not modified in respect of this matter.

### Responsibilities of management and those charged with governance for the financial statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Foundation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Foundation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Foundation's financial reporting process.



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#### **Auditor's responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Foundation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Foundation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Foundation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Winnipeg, Canada  
August 29, 2019

*Ernst & Young LLP*

Chartered Professional Accountants



A member firm of Ernst & Young Global Limited



Deer Lodge Centre Foundation Inc.

Statement of financial position

As at March 31

	2019	2018
	\$	\$
		<i>[restated – note 13]</i>
<b>Assets</b>		
<b>Current</b>		
Cash	45,153	62,139
GST recoverable	8,226	3,809
Prepaid expenses	15,418	4,198
Accounts receivable <i>[note 8]</i>	6,000	8,970
<b>Total current assets</b>	<b>74,797</b>	<b>79,116</b>
Investments <i>[note 3]</i>	4,295,640	4,385,181
Other assets <i>[note 6]</i>	7,034	11,503
Capital assets, net <i>[note 4]</i>	3,845	7,014
Deferred gifts receivable <i>[note 5]</i>	8,790	8,364
	<b>4,390,106</b>	<b>4,491,178</b>
<b>Liabilities and net assets</b>		
<b>Current</b>		
Due to Deer Lodge Centre <i>[note 8]</i>	—	2,380
Accounts payable and accrued liabilities	41,923	55,889
<b>Total current liabilities</b>	<b>41,923</b>	<b>58,269</b>
Deferred contributions <i>[note 10]</i>	244,789	193,877
Accrued pre-retirement benefits <i>[note 9[a]]</i>	7,048	16,769
<b>Total liabilities</b>	<b>293,760</b>	<b>268,915</b>
Commitments <i>[note 12]</i>		
<b>Net assets</b>		
Unrestricted	1,977,296	2,103,213
Endowments <i>[note 7]</i>	2,119,050	2,119,050
<b>Total net assets</b>	<b>4,096,346</b>	<b>4,222,263</b>
	<b>4,390,106</b>	<b>4,491,178</b>

See accompanying notes

On behalf of the Board:

Director

**Deer Lodge Centre Foundation Inc.**

**Statement of operations**

Year ended March 31

	2019	2018
	\$	\$
		<i>[restated – note 13]</i>
<b>Revenue</b>		
Donations	116,939	311,449
Fundraising events	123,053	143,804
Investment income <i>[notes 8 and 10]</i>	231,578	213,975
Deferred contributions recognized <i>[note 10]</i>	30,499	29,890
Unrealized change in fair value of investments	78,943	(82,619)
	<b>581,012</b>	<b>616,499</b>
<b>Expenses</b>		
Human resources <i>[note 9]</i>	339,796	268,469
Fundraising events	78,705	81,526
Administration	235,167	223,645
Depreciation of capital assets	3,169	3,380
	<b>656,837</b>	<b>577,020</b>
Excess (deficiency) of revenue over expenses before the undernoted	(75,825)	39,479
Grants disbursed <i>[note 8]</i>	(28,038)	(28,364)
Donated equipment issued <i>[note 8]</i>	(22,054)	(36,945)
<b>Deficiency of revenue over expenses</b>	<b>(125,917)</b>	<b>(25,830)</b>

See accompanying notes

Deer Lodge Centre Foundation Inc.

Statement of changes in net assets

Year ended March 31

	2019		2018	
	Unrestricted	Endowments	Total	Total
	\$	\$	\$	\$
				<i>[restated – note 13]</i>
<b>Net assets, beginning of year</b>	2,103,213	2,119,050	4,222,263	4,248,093
Deficiency of revenue over expenses	(125,917)	—	(125,917)	(25,830)
<b>Net assets, end of year</b>	<b>1,977,296</b>	<b>2,119,050</b>	<b>4,096,346</b>	<b>4,222,263</b>

See accompanying notes



**Deer Lodge Centre Foundation Inc.**

**Statement of cash flows**

Year ended March 31

	2019	2018
	\$	\$
		<i>[restated – note 13]</i>
<b>Operating activities</b>		
Deficiency of revenue over expenses for the year	(125,917)	(25,830)
Add (deduct) items not affecting cash		
Depreciation of capital assets	3,169	3,380
Gain on sale of investments	(83,760)	(97,063)
Non-cash component of investment income	(113,676)	(84,445)
Non-cash adjustment on sick leave liability	—	(5,048)
Unrealized change in fair value of investments	(78,943)	82,619
	<u>(399,127)</u>	<u>(126,387)</u>
Changes in non-cash operating working capital balances related to operations		
GST recoverable	(4,417)	612
Prepaid expenses	(11,220)	2,599
Accounts receivable	2,970	8,080
Deferred gifts receivable	(426)	—
Due to Deer Lodge Centre	(2,380)	(93,665)
Accounts payable and accrued liabilities	(13,966)	(3,259)
Deferred contributions	50,912	41,107
Change in accrued pre-retirement benefits	(9,721)	786
<b>Cash used in operating activities</b>	<u>(387,375)</u>	<u>(170,127)</u>
<b>Financing activities</b>		
Proceeds from (purchases of) of other assets	4,469	(8,814)
<b>Cash provided by (used in) financing activities</b>	<u>4,469</u>	<u>(8,814)</u>
<b>Investing activities</b>		
Purchase of investments	(1,088,725)	(1,641,304)
Proceeds on disposal of investments	1,454,645	1,789,078
<b>Cash provided by investing activities</b>	<u>365,920</u>	<u>147,774</u>
<b>Net decrease in cash during the year</b>	<u>(16,986)</u>	<u>(31,167)</u>
Cash, beginning of year	62,139	93,306
<b>Cash, end of year</b>	<u>45,153</u>	<u>62,139</u>

See accompanying notes

## Deer Lodge Centre Foundation Inc.

### Notes to financial statements

March 31, 2019

#### 1. Nature of business

Deer Lodge Centre Foundation Inc. [the "Foundation"] was incorporated without share capital under the *Corporations Act* of Manitoba on January 22, 1990. The Foundation changed its name from the Deer Lodge Foundation For Geriatrics Inc. on January 18, 2001.

The objectives of the Foundation are:

- [a] to provide funds for demonstration programs, projects and initiatives approved by senior management of Deer Lodge Centre, for which funding is not normally obtainable from the normal government funding agencies;
- [b] to sponsor educational programs and research activities related to the specialty of gerontology;
- [c] to support the mission and stated objectives of Deer Lodge Centre;
- [d] to actively foster public awareness towards an appreciation and understanding of the role of Deer Lodge Centre in the health community; and
- [e] to do all such things as are incidental or conducive to the attainment of the above objectives bearing in mind the charitable nature of the Foundation.

#### 2. Summary of significant accounting policies

These financial statements are prepared in accordance with Part III of the *CPA Canada Handbook – Accounting*, "Accounting Standards for Not-for-Profit Organizations", which sets out generally accepted accounting principles for not-for-profit organizations in Canada and includes the following significant accounting policies.

##### Revenue recognition

The Foundation follows the deferral method of accounting for contributions as follows:

Externally restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Unrestricted and internally restricted contributions are recognized as revenue when received or receivable.

Endowment contributions are recognized as a direct increase in the endowments balance.

Investment income earned on endowment funds that is restricted for specific internally designated purposes is recorded as investment income and is then transferred to the internally restricted net assets.

Unrestricted investment income is recognized in the year in which it is earned.

**Deer Lodge Centre Foundation Inc.**

**Notes to financial statements**

March 31, 2019

**Internally restricted net assets**

Internally restricted net assets represents amounts allocated for specific purposes by the Foundation. All expenditures from internally restricted net assets require approval by the Board of Directors. As at March 31, 2019, there are no balances related to these net assets.

**Deferred gifts**

Deferred gifts is comprised of planned giving contribution vehicles, including charitable remainder trusts and life insurance policies.

**Capital assets**

Capital assets are recorded at cost less accumulated depreciation and are depreciated on a straight-line basis over their estimated useful lives as follows:

Donor wall	10 years
Computer equipment	4 years

**Other assets**

Sculptures included in other assets are recorded initially at fair value based on independent appraisals. These assets are held for sale. Annually, the Foundation assesses the expected recoverable value of the assets and determines whether a corresponding write-down is required.

Inventory included in other assets is held for distribution at no charge and is recorded at the lower of cost and current replacement cost.

**Contributed services**

Contributed services are not recognized in the financial statements.

**Income taxes**

The Foundation is exempt from corporation income taxes under Section 149 of the *Income Tax Act* (Canada).

**Use of estimates**

The preparation of financial statements in accordance with Canadian generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities as at the date of the financial statements, and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.



**Deer Lodge Centre Foundation Inc.**

**Notes to financial statements**

March 31, 2019

**Financial instruments**

The financial assets and financial liabilities are initially recognized at fair value and their subsequent measurement is dependent on their classification as described below. The Foundation subsequently measures all its financial assets and financial liabilities at amortized cost, except for investments in equity instruments that are quoted in an active market, which are measured at fair value. The fair value option is elected by the Foundation. Changes to fair value are recognized in the statements of operations and changes in net assets.

Financial assets measured at amortized cost include cash, GST recoverable and accounts receivable.

Financial liabilities measured at amortized cost include accounts payable and accrued liabilities and amounts due to Deer Lodge Centre.

The Foundation's financial assets measured at fair value include investments.

**Employee future benefits**

The Foundation accrues its obligations under employee benefit plans and the related costs. The Foundation has adopted the following policies:

*Multi-employer plans*

Defined contribution accounting is applied for multi-employer pension plans, whereby contributions are expensed on an accrual basis, as the Foundation has insufficient information to apply defined benefit plan accounting.

*Non-pension benefits*

The cost of non-pension benefits earned by employees is actuarially determined using the projected benefit method prorated on service and management's best estimate assumptions. Actuarial gains (losses) are amortized on a straight-line basis. The period of amortization is equal to the expected average remaining service life ["EARSL"] of active employees. Past service costs are expensed when incurred. Liabilities are measured using a discount rate determined by reference to the Province of Manitoba's cost of borrowing. Adjustments to these costs arising from changes in actuarial assumption and/or experience are recognized over the estimated average remaining service period of the active employees.

**Deer Lodge Centre Foundation Inc.**

**Notes to financial statements**

March 31, 2019

**3. Investments**

Investments held for long-term investment purposes include fixed income bonds, equities, cash and short-term notes.

	<b>2019</b>	<b>2018</b>
	<b>\$</b>	<b>\$</b>
Cash and short-term notes	<b>156,343</b>	178,037
Fixed income bonds	<b>2,423,770</b>	2,377,920
Real Estate Investment Trust	<b>9,072</b>	—
Canadian equities	<b>691,361</b>	952,720
U.S. equities	<b>572,063</b>	465,371
International equities	<b>442,435</b>	406,995
Accrued income	<b>596</b>	4,138
	<b>4,295,640</b>	4,385,181

**4. Capital assets**

	<b>2019</b>		
	<b>Cost</b>	<b>Accumulated depreciation</b>	<b>Net book value</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>
Donor wall	<b>31,129</b>	<b>31,129</b>	—
Computer equipment	<b>21,395</b>	<b>17,550</b>	<b>3,845</b>
	<b>52,524</b>	<b>48,679</b>	<b>3,845</b>

	<b>2018</b>		
	<b>Cost</b>	<b>Accumulated depreciation</b>	<b>Net book value</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>
Donor wall	31,129	31,129	—
Computer equipment	21,395	14,381	7,014
	52,524	45,510	7,014

## Deer Lodge Centre Foundation Inc.

### Notes to financial statements

March 31, 2019

#### 5. Deferred gifts receivable

Deferred gifts receivable consists of the following:

	2019	2018
	\$	\$
Life insurance policy	8,790	8,364

#### 6. Other assets

Within this account, the Foundation had an inventory and gifts in kind balance as at March 31, 2019 that amounted to \$7,034 [2018 – \$11,503].

#### 7. Endowments

Endowments represent externally restricted capital that must be maintained permanently where the income is available for various purposes. Major categories of endowments are as follows:

##### Veteran Memorial Endowment

The Veteran Memorial Endowment was established in 1996 to create a lasting tribute and provide for the long-term needs of those served by Deer Lodge Centre. Income earned on the capital of the Fund is allocated to unrestricted funds. The balance of the Fund as at March 31, 2019 amounted to \$119,050 [2018 – \$119,050].

##### General Endowment

The General Endowment was established in 1997 to further the general charitable purposes of the Foundation. Income earned on the capital of the Fund is allocated to unrestricted funds. The balance of the Fund as at March 31, 2019 amounted to \$2,000,000 [2018 – \$2,000,000].

#### 8. Related party transactions

During the year, the Foundation contributed the following to Deer Lodge Centre:

	2019	2018
	\$	\$
Deferred contributions recognized	30,499	29,890
Donated equipment issued	22,054	36,945
Grants disbursed	28,038	28,364
	80,591	95,199

The amount due to Deer Lodge Centre is non-interest bearing with no specified terms of repayment. Amounts owing from Board members included in accounts receivable as at March 31, 2019 amounted to \$5,200 [2018 – \$2,495].

## Deer Lodge Centre Foundation Inc.

### Notes to financial statements

March 31, 2019

#### 9. Employee future benefits

##### [a] Accrued pre-retirement benefits

The Winnipeg Regional Health Authority undertook an actuarial valuation of the accrued pre-retirement entitlements during the year, which included the pre-retirement entitlements of the Foundation.

The significant actuarial assumptions adopted in measuring the Foundation's accrued benefit obligations are:

	2019 %	2018 %
Discount rate	3.10	3.25
Salary escalation	3.00	3.50
EARSL	8.4 years	7.7 years

The significant actuarial assumptions adopted in measuring the Foundation's expense for the retirement benefit plan are as follows:

	2019 %	2018 %
Discount rate	3.00	3.25
Salary escalation	3.50	3.50

During the year, the accrued pre-retirement benefits decreased (increased) by \$9,721 [2018 – (\$786)].

##### [b] Pension plan

Employees are members of the Healthcare Employees Pension Plan ["HEPP" or the "Plan"]. HEPP is a specified multi-employer, defined benefit, highest consecutive average earnings, contributory pension plan available to all eligible employees.

Actual contributions to the Plan made during the year by the Foundation on behalf of its employees amounted to \$11,504 [2018 – \$16,769] and are included as an expense in the statement of operations.

As at March 31, 2019, the most recent valuation for financial reporting purposes completed by the Plan dated December 31, 2018 discloses a total actuarial value of assets of \$7,822,893,000 with total actuarial liabilities of \$7,294,265,000 resulting in a surplus of \$528,628,000.



## Deer Lodge Centre Foundation Inc.

### Notes to financial statements

March 31, 2019

#### 10. Deferred contributions

Deferred contributions represent the unspent amount of externally restricted funding received for expenses not yet incurred.

	2019	2018
	\$	\$
Balance, beginning of year	193,877	152,770
Amount received during the year	81,411	70,997
Less amount recognized as revenue during the year	(30,499)	(29,890)
Balance, end of year	244,789	193,877

#### 11. Financial instruments and risk management

##### Market risk

Market risk is the risk of loss that results from fluctuations in equity prices, interest and exchange rates. The Foundation is exposed to market risk from its investing activities. The value of the Foundation's assets is affected by short-term changes in prevailing market interest rates and equity markets.

##### Liquidity risk

The Foundation is exposed to the risk that it will encounter difficulties in meeting obligations associated with its financial liabilities. To manage liquidity risk, the Foundation keeps sufficient resources readily available to meet its obligations. The Foundation's current liabilities mature within 12 months.

#### 12. Commitments

As at March 31, 2019, the Foundation has commitments to Deer Lodge Centre in the amount of \$239,067 [2018 – \$181,729].

#### 13. Prior period restatement

During the year, the Foundation determined that it made errors in omitting certain expenses and incorrectly recording a liability in the prior year. The errors were corrected with retroactive restatement. As a result, the following financial statement items as at and for the year ended March 31, 2018 were restated: Other assets decreased by \$2,300, accounts payable and accrued liabilities increased by \$10,741, sick leave liability decreased by \$4,711, administration expenses were increased by \$13,041 and human resources expense decreased by \$4,711.



**DEER LODGE CENTRE**  
**FOUNDATION**

*Making Lives Better*

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