



DEER LODGE CENTRE
FOUNDATION

2020 - 2021
ANNUAL REPORT
TO THE COMMUNITY

WE ARE DEER LODGE.

Deer Lodge Centre has a long and proud history of caring, originally established in 1916 as a military convalescent hospital for returning WWI soldiers. In 1983, Veterans Affairs Canada transitioned Deer Lodge Centre to a provincial facility.

Today, Veterans continue to have priority access to Personal Care beds under a federal/provincial agreement, but they are treated alongside a large population of patients and residents from the broader community. Since changing from an acute general hospital to a facility caring for adult patients with complex needs as part of the Winnipeg Health Region, Deer Lodge Centre has become the largest rehabilitation and long-term care facility in Manitoba with a bed capacity of 418.

Deer Lodge Centre Foundation was proudly established in 1990 to raise awareness and funds for programs, services, and research at Deer Lodge Centre.

We are honoured to support the broad range of programs and services offered by Deer Lodge Centre including:

INPATIENT PROGRAMS

- Rehabilitation
- Chronic Care
- Dementia Care

OUTPATIENT PROGRAMS

- PRIME
- Day Hospital
- Speech and Language Pathology for Personal Care
- Get Away Club
- Communication Devices Program
- Operational Stress Injuries Clinic
- Movement Disorder Clinic

CONTACT DEER LODGE CENTRE

GENERAL INFORMATION / INQUIRIES:

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info@deerlodge.mb.ca

DEER LODGE CENTRE FOUNDATION:

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VOLUNTEER

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EDUCATION:

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PROGRAMS + SERVICES

204.837.1301
health@deerlodge.mb.ca

RESEARCH

research@deerlodge.mb.ca



A MESSAGE FROM NICOLE LATOURELLE

EXECUTIVE DIRECTOR

This year has been very different, and it is hard to put into words the emotions and experiences we have collectively gone through. After a month of working from home at the beginning of the pandemic, the Foundation staff were able to return to work from our office located at Deer Lodge Centre. With the pandemic, and the strains it has put on Deer Lodge Centre staff, the Foundation has taken on an additional role to work with the community to support our Healthcare Heroes. An outpouring of generosity has demonstrated your support of the dedicated Deer Lodge Centre staff for their efforts in the battle against COVID-19.

Unexpectedly this year has also taught us to how to reach out to the community and share our stories in a different way. We have tried new ways to raise funds and raise awareness. Our social media followings have doubled over the year and we are now communicating with more people through images, stories and messaging. Although it is not the same as one on one, and we dearly miss that, at least we are able to let the world know what is going on and thank those who have given so generously.

2020 marked the 75th anniversary of the end of WWII and there were many events and activities planned to mark the occasion. Public health orders and restrictions limited what we could do, but I always marvel at what happens when people are determined to show their appreciation. For example, on VE Day not only did 17 Wing make an appearance to pay homage to the men and women who fought in WWII, so did the RCMP, and the Winnipeg Police. It was truly heartwarming.

An event that was to happen but has been postponed is the Coming Home and All that Jazz Dance Hall Gala. We look forward to when we can welcome attendees to a spectacular event with amazing food, drink and entertainment.

Until then we find other ways to raise funds such as our Thousand Thank Yous campaign. The response we received demonstrated to us that people will find a way to show their support of our Veterans.

Even though there were many disappointments and we were unable to connect in person with you the connection and support we have experienced has been heartfelt. In sharing our stories and challenges the community has responded and for that there is much to be grateful for.

We thank you all for your generosity through the past year and look forward to your support in future. We can't wait until we can all be back together again.

Nicole LaTourelle

Executive Director, Deer Lodge Centre Foundation



A MESSAGE FROM RYAN WALL

BOARD OF DIRECTORS CHAIR

What can be said of the last 12 months that is both interesting and original? Probably nothing, but nevertheless, I shall try!

The COVID-19 pandemic threw a wrench into the momentum that has been gathering at the Foundation over the last 24 months. As Chair I can certainly say that I am extremely grateful for the board, Nicole, and her team, who allowed us to conquer the last year with less stress than I had anticipated.

As a Foundation, we have one simple goal: to raise money for Deer Lodge Centre. As this report will make clear, the last year was by no means an exception to this. I could not be prouder of Deer Lodge Centre and Kevin Scott as its leader. His approach and results made me feel very confident in his leadership during this turbulent time.

The simple goal I make reference to above can really only be facilitated in one way; through community and stakeholder support. Tough times are when you truly discover the strength and loyalty of the community behind you. Every last supporter is truly appreciated by the board and the team behind us. Our financial results clearly speak to the character of the individual relationships we have been stewarding over time!

A key change initiated by Nicole over the past year was the hiring of Patric Dacquay to head up our office accounting. This move has already paid dividends as Patric applies his experience and knowledge in an effort to streamline the finances and financial reporting coming out of the foundation.

I wish to end my note with a few specific appreciations. Nicole, as executive director your calm demeanor and goal-oriented approach gave us all confidence during the various stages of the pandemic response. Thank you for your leadership and steady hand!

As we move into 2021 – 2022 we have one long term member and one very long-term member vacating their positions. Lisa Lloyd-Scott and Doug Forbes are among very few folks outside of Deer Lodge staff that have institutional knowledge that reaches back further than mine. Although their terms have matured, I am sure we will continue to keep in touch over the coming years. Thank you Lisa and Doug, for your commitment and efforts over the many years.

I also want to thank Samar Zeid for stepping up and joining the board in 2020. Although physical restrictions prevented us from fully integrating her into the team up until this point, we are very excited to see what our future together holds!

Last but not least, I want to express my gratitude to Jim Kurz for his willingness to step into the role of Vice Chair for 2020 - 2021 and, maybe more importantly, for the vast amount of effort and time he dedicated to the Foundation over the last year.

Cheers to everyone and blessings into the future!

Ryan Wall

Chair, Deer Lodge Centre Foundation

ALWAYS CHANGING, **ALWAYS EVOLVING.**

2019 and 2020 will go down in history as the years in which COVID-19 forever changed the world.

Like everyone and everything, Deer Lodge Centre and the Deer Lodge Centre Foundation were caught up in the fear, uncertainty, and 'pause' that the pandemic brought. Many events and activities that we had planned were cancelled or changed due to the pandemic and we definitely missed seeing all of your smiling faces around the Centre.

Even with the great pause the heart and spirit of Deer Lodge Centre remains unchanged. We're excited about what we were able to achieve in such extraordinary times and looking forward to a pandemic-free future when we can all be together again.

START SPREADING THE NEWS

Once again, our residents were seen zipping around town on Winnipeg Transit buses. Thank you to Pattison Outdoor for the advertising and to Kelly Morton Photography for the beautiful snaps.

A FUNDRAISING PIVOT

As we headed into 2020 and 2021 we were so excited to launch a new event: Deer Lodge Dance Hall. Unfortunately, this gala event has been put on hold due to the pandemic, but we do hope to dazzle you with it in the future.

Our Charity Golf Classic and Poker Nights (both hosted by the fantastic folks at Breezy Bend Golf & Country Club) were also put on hold due to COVID-19. But as soon as possible they will be back and better than ever.

2020 marked the 75th anniversary of the end of WWII and it was extremely important to us to find a way to honour and celebrate the incredible Veterans that call Deer Lodge Centre Home. Our Thousand Thank Yous campaign asked the public to make \$75 donations to mark this momentous anniversary and support dementia care at Deer Lodge. The campaign was a great success and we think everyone who donated.

Our two major fundraising focuses, our bariatric units, and the refurbishment of our Dementia Units were front and centre for our direct mail campaigns. We want to thank everyone who gave generously to help Deer Lodge Centre to remain on the cutting edge of care for our long-term, chronic care residents.





SAYING THANK YOU TO OUR VETERANS

To mark the 75th anniversary of the end of the second world war our Veterans were treated to some pretty special events. On VE Day our veterans watched from the windows while a parade of vehicles from the RCMP, 17 Wing, and the Winnipeg Police put on a show snaking around the building. Tulips were laid at the Deer Lodge Centre Cenotaph with local politicians and representatives from 17 Wing present.

Our VJ Day celebration was delayed slightly due to COVID-19 and some bad weather, taking place in September. Our Veterans enjoyed an afternoon in the fall sunshine on the lawn (socially distanced) while they were treated to a performance by the Royal Canadian Air Force “Command Brass” brass quintet.

A VIRTUAL DAY OF REMEMBRANCE

The Deer Lodge Centre Remembrance Day ceremony was taken virtual this year. A video service was proudly produced by Deer Lodge Centre and the Foundation and distributed to all personal care homes in Winnipeg.

GO FISH

One of the most fun things to happen around Deer Lodge Centre this year was the addition of the fish tank in the new residents lounge on the second floor. These little fish have brightened everyone’s days and it was the Foundation’s pleasure to make it happen (with the support of our incredible donors of course).





MAKING A DIFFERENCE

Thanks to the generosity of donors like you, Deer Lodge Centre Foundation was able to make a huge impact in the lives of our Veterans, residents, patients, and staff funding the following projects and initiatives:

| | |
|---|----------|
| REHABILITATION SERVICES EQUIPMENT | \$4,058 |
| RESIDENTS LOUNGE AQUARIUM | \$3,425 |
| BARIATRIC LIFT | \$9,556 |
| BARIATRIC BEDS (2) | \$12,994 |
| TIMS MACHINE SOFTWARE | \$10,829 |
| ARCHITECT FEES (for refurbishment of the dementia units) | \$22,199 |
| MURALS IN THE DEMENTIA UNITS | \$2,627 |
| PRIME PROGRAM AV EQUIPMENT | \$25,000 |
| PHYSIOTHERAPY EQUIPMENT | \$6,594 |
| MISCELLANEOUS | \$3,994 |

THANK YOU TO OUR 2020-2021 DONORS

Your generous support makes a difference in the lives of our Veterans, clients, residents, and patients because together, We Are Deer Lodge.

All donors who have committed \$1,000 or more to Deer Lodge Centre Foundation have been honoured with a custom tile by artist Jordan Van Swell.

\$10,000+

Kinsmen Club of Winnipeg
The Winnipeg Foundation (Barbara E. McKenzie Memorial Fund)

\$5,000 - \$9,999

The Jewish Foundation of Manitoba (Silverberg Fund)
St. James Legion #4 Poppy Fund
Ava Stevens
GFL Environmental Inc.

\$1,000 – \$4,999

RCL Winnipeg South Osborne Branch
RCL Norwood-St. Boniface Legion Branch No. 43
Anonymous Donors
Joint Veteran's Assoc. of Winnipeg Poppy Day Trust Fund
PricewaterhouseCoopersLLP
RCL #7 Poppy Fund
RCL Fort Garry Branch No. 90
B. A. Robinson Company Ltd
Chelsea Orvis
Rodolfo Buenate
Judy Edwards
Donald Galbraith
Patricia Murphy
Canadian Veterans Manitoba and Supporters (CVMS)
RCL Elmwood Legion No. 9
The Jim & Janice Tennant Foundation
Wawanesa Insurance
The Winnipeg Foundation (Daniel Arthur and Anne Jones Fund)
Doreen Mendis
Jullie Donaldson
RCL Henderson Hwy Branch #215
Warren Barker
RCL Charleswood Legion No. 100
Cal Higgins
RCL Prince Edward Legion #81
Emily Buhler
Patricia Captain
Heather Carmichael
Brenda Clader
Norma Dodge
Estate of Sidney Beaudoin
Irene Kamineski
Jerome Knysh

Marino Maxon
Jo Miske
John Plas
Teresa Young
Birchwood Automotive Group Partnership
Carte International Inc.
Manitoba Liquor & Lotteries
Price Industries Limited
RCL Dauphin Branch No. 20
RCL Henderson Highway Legion Ladies Auxiliary
RCL Portage la Prairie Branch No. 65
Wellington West Foundation

UP TO \$999

Jeff Rempel
Leonard Ellis
Marcia Bryson
Frank Plett
Ivan Abolit
David Bardal
Al Bartlett
The Jewish Foundation
(Mona & Alvin Slotin Cancer Research Fund)
Muriel Hastings
Tom Smith
G. M. Durno Farms
Allison Stasiuk
Margaret Owen
Pat Peterson
Luann Johnston
Anne Bailey
Bryon Batchelor
Colin Cloutier
John Cormack
Tamara Greenlay
Kevin Neiles
Lois Romanica
Kevin Scott
David Strang
Kelly Wells
ANAF #283 The 55 & Retired Club
Ernst Hansch Foundation
RCL Deloraine Branch No. 83
RCL Ear Falls Branch No. 238
RCL Morden Legion No. 11

| | | | |
|------------------------------------|-------------------------------------|----------------------------------|-------------------------|
| RCL Pine Falls Legion No. 64 | Joy Hamilton | Diane Letwin | Michelle Delisle |
| Victoria Gallimore | The Army Navy and Air Force | Cheryl May | Gilbert Desroches |
| Al Alexandruk | Veterans in Canada | Bruce McBeth | Sally Dick |
| Terry Armstrong | Andrew Johnson | Pearl McGonigal | Ronald Dodds |
| Jack Bridge | Walter Barker | Mavis McPhail | Roberta Dyck |
| Nancy Latocki | Tina Beland | John Morrow | Gary Eggertson |
| G. Swan | Nicholas Bilon | Ronald Riehl | Carol Essenburg |
| Paul Turenne | Arthur Chow | Marc Rittinger | Mariano Falcao |
| Margaret Wollner | Mary Coughlin | Lorne Shropshire | Dianne Feguson |
| Betty Young | Clare Cove | Donald Wardrop | Louise Fenwick |
| RCL Souris Branch Ladies Auxiliary | Chris Daman | Teresa Zelinski | Margaret Ferguson Jorge |
| Wilfred James | Carol Forbes | A.N.A.F. Manitoba, N.W. Ontario | Robert Forcand |
| Harold Mawhinney | Debra Fredborg | Provincial Command | Sheryl Fowler |
| John Wachowich | Richard Gatien | Grosse Isle Coffee Club | Daryl Frame |
| Kenneth Wiens | John Gillis | Joe Daley's Sports & Framing | Margaret Fraser |
| The Jewish Foundation of | Wayne Gooch | RCL Lac Du Bonnet Legion No. 164 | Laurence Friesen |
| Manitoba (Ian & Fraydel | Ken Green | Cathy Arsenault | Margo Garbutt |
| Yamron Fund) | N.G. Harvey | Clayton Carriere | Ross Gilmore |
| George Billedeau | Larry Hewlko | Mariola Johnson | Lorie Glowa |
| Loretta Baker | Gerri Hupe | Michael Chaikoski | Brian Glowa |
| Deric Balagus | Susan Irvine | Valerie Dunsmore | Katherine Goderis |
| Elizabeth Dillon | Judith Janzen | Dennis Lloyd | Clifford Gow |
| John Guy | David Johnston | Thomas Nicholl | Kenneth Gowrikluk |
| Clifford Hardy | Leilani Kagan | John Warkentin | Karen Grant |
| Anne Heese | Kathleen Klaasen | Steve West | Ken Gunlaugson |
| Lois Hope | Val Kolson | Samantha Wu | Robert Halstead |
| Rita Leyden | Hanna Kozlowski | Hong Kong Veterans Association | Donalda Hanke |
| James MacGill | Dick Lim | of Canada | Norma & Len Harvey |
| Linda McKenzie | Judith Loewen | Valerie Harper | Tim Heelis |
| Charles Porter | Lindsay Marrin | Mary Pollock | Linda Hilash |
| RCL Lundar Legion No. 185 | Frederick Perry | Sue Lotocki | Joanne Janzen |
| RCL Transcona Branch Ladies | Connie Smith | Cliff Cooke | Marlene Jensen |
| Auxiliary No. 7 | Velma Smith | Barry Mitchell | David Johnson |
| Douglas Forbes | Olive Smith | G. Wayne Waterman | Patricia Jones |
| Joanne Peters | Eileen Tavener | Carole Bacon | Annemarie Kames |
| RCL Branch # 145 | Mohan Tenuwara | Tanis Bannister | Maxine Kaufman |
| Berhanu Balcha | Christine Tetrault | Earl Barish | Richard Keith |
| Donald Bell | Anton Thiele | Kathy Bartlett | Barb Kelly |
| Sandra Brown | Lynne Trachtenberg | Diane Bates Christmas | Margaret Kendel |
| Kathleen Carlow | Donald Whitmore | Patricia Benjaminson | Carole Ketchuk |
| April Lee Gibson | RCL Domain Branch No. 208 | Sharon Benjaminson | David King |
| Paula Grief | RCL Hartney Branch Ladies Auxiliary | Janis Benzelock | Daniel Klass |
| Donald Keatch | RCL Stonewall Branch No. 52 | Mary Bjorkman | Patricia Kolisnyk |
| Al Mackling | RCL Winnipeg Beach Legion No. 61 | Austin Blanchette | Jennifer Kowlessar |
| John Maguire | Nicole LaTourelle | Paul Brett | Sandra Kulchycki |
| Heather Menzies | Felice Zalik | Mary Brook | W. Gary Lally |
| Douglas Menzies | Arnold Guy | Denis Brown | Barbara Latocki |
| Carolyn Phillips | Ross Kennedy | Cynthia Buglass | Don Lepper |
| Patrick Scoular | Barbara Wipf | Noel Buxton | Karen Liddiard |
| William Skromeda | Marlene Allen-Stacy | Catherine Campbell | John Lindsay |
| J. Trainor | Eddy Baker | Gerald Carroll | Rochelle Litvack |
| Barbara Wheeler | Carrie Beaudoin | Stan Casar | Kevin Love |
| David Young | John Binley | Iris Chrol | Lydia MacKenzie |
| ACON Electric | Lucia Davidson | Janet Clark | Joyce Madden |
| RCL Candlish Memorial Branch #139 | Orval Folster | Heather Collingridge | Marilyn Martin |
| RCL Snow Lake Legion Ladies | C. French | Peter Connelly | Beatrice Martin |
| Auxiliary #241 | Harold Gibbons | Susan Copeland | Virginia Martin |
| Donald Letters | Chris Gillen | Janet Cunningham | Winnifred Matich |
| Ronald Anderson | Ronald Habing | Lucille Curtis | Marikit McCann |
| Harris Clinch | Catherine Hein | Robert Darling | Peter McDougall |
| Kerry Crawford | Serge Hurtubise | Dorothy Dawson | Cath McFarlane |

| | | | |
|-----------------------------------|---------------------|---------------------------|-------------------------------------|
| Bill McLennan | Henry Bernhardt | Donna Kolbuck-Street | Eric Spitzke |
| Shirley Mercer | Laurence Bertram | L. Kolt | Ruurdje Steur |
| Balint Meszaros | Dave Bjarnason | Andy Koprajda | Chris Stevens |
| Waldemar Mialkowski | Brian Blackner | Carolyn Korozsi | Charlie Stevens |
| Brian Moist | M. Blain | Debra Kowlessar | Brent Stewart |
| Rob Nedotiafko | Jenny Blundell | William Kramble | Muriel Sutherland |
| Earl Perlmutter | Joyce Brooks | Donna Kurbis | Andrea Thiessen |
| Helen Peters | Carol Bunston | Jim Kurz | Katy Thiessen |
| Laszlo & Shirley Pothe | Thomas Burns | Cecile Lafreniere | Judith Thompson |
| Katherine Pound | Darryl Burton | Bev Lefko | Shirley Treacy |
| Rae Pratt | Patricia Calnek | Ronald Lent | Cathy Trojan |
| Bill Reid | Al Cameron | Lisa Lewis | Christina Turner |
| Valere Robertson | Diana Cameron | Linda Lindsay | Carey Vadeboncoeur |
| Beverly Rolston | Dawn Campbell | Mair Livingstone | Janice VanDasselaar |
| Gail Ross | Cindy Charette | Donald MacDonald | Marilyn Vandekerkhove |
| Gnana Saba | Larry Chimilar | Walter MacMartin | Dianne Vernon |
| Jerome Saba | Doreen Clare | Brenda Major | Sabena von Asten |
| John Sellors | Mitchell Colburn | Russell Malkoske | Brenda Voort |
| Doran Sewell | MarjorieCormack | Stuart Manness | Charlotte Walkty |
| Claire Sherwood | Susan Cormack | Anna Marinelli | Ron Wardle |
| Clark Sinnott | Dave Cosford | Greg Martin | Dale Watts |
| John Slashinsky | Dianne Coutts | Debbie Maslowsky | Les Welsh |
| Hugh Smith | Ray Crabbe | Candice Masters | Craig Werntz |
| Linda Soltys | Harvey Dann | Jeanette McAllister-Welsh | Frederick White |
| Rodger & Joanne Spelmer | Lana Denheyer | Gregory McCamis | Nancy Wilde |
| Frank Spivak | Christine Dewar | Dave McClenaghan | Joan Wilson |
| Edith Stephenson | Larry Dewis | Campbell McIntyre | Mary Wirth |
| Jo-Anne Tabachek | Marjorie Donnelly | William McLean | Susan Wiste |
| Norman Umali | Bev Duncan | Douglas McLeod | Garth Woods |
| Elda Vansteenkiste | Leo Duyag | Douglas McNeil | Rick Zurba |
| Victoria Varga | Myron Dyck | Linda McPherson | Canmark Industries Ltd. |
| Susan Walker | Ray Elphick | Frank Munn | JJ Graphics |
| Fiona Webster Mourant | Edna Erickson | M. Murray | London Drugs |
| Enid Woo | Margaret Eschak | Kathy Mutawe | RCL Branch No. 140 |
| Sharon Wood | Fen Fen Tan | John Neil | RCL Churchill Branch No. 227 |
| Debbie Wright | Dorothy Field | Leona Nickel | The Service Battalionn Senate, Inc. |
| Dorothy Young | Bruce Forsyth | Lindy Norris | Weber Supply Co. Inc |
| Addictions Recovery Inc | Jennifer Franklin | Lawrence Nystrom | Ian Plummer |
| Blind Ambitions Ltd. | Wesley Giesbrecht | Linda O'Brien | Helen Pasioka |
| RCL Deloraine Ladies Auxiliary | Jon Gill | Lois Ostash | Tammy Anderson |
| RCL Grandview Branch Ladies | Lindsay Gillanders | Melva Pageot | Vivian Johnson |
| Auxiliary | Valerie Gottfried | Georgia Papastephanou | Christine Penhall |
| RCL Lundar Branch Ladies | Kathleen Gould | Harry Pellaers | Norman Shearer |
| Auxiliary No.185 | Gordon Greaves | Marc Pelletier | Elizabeth Doyle |
| RCL Oak Lake Branch No. 79 | Pat Grunwald | Carol Poulin | Rosemary Barney |
| RCL Roseau Valley Legion No. 160 | Lorna Guse | Tannis Pratt | Ken Baudru |
| Ridgestone Financial Services Ltd | Karen Haines | Bernard Pritchard | Glenn Bradshaw |
| Bob Beaudin | Gail Haines | Aynsley Rafnson | Brian Broughton |
| David Roberts | Peggy Halstead | Karen Reimche | Joseph Brown |
| Leo Steinfeld | Kristen Hayes | Gail Rogers | Ronald Buchanan |
| Joy Wilton | N. Hunter | David Ross | Christine Buchanan |
| Nichole Riese | Rick Hurley | Camille Roy | Joyce Buffie |
| Sharon Harman | Analee Hyslop | Hazel Rudniski | Donna Byrne |
| Mark Olson | J. Iwasienko | Barbara Scaife | Art Chapman |
| Donald Sutherland | Indira Jacob | Catherine Scott | May Lin Cheong |
| Heather Alexandruk | Linda Johannesson | Yvonne Sharples | L. M. Colonnelli |
| Heather Bartz | Susan Johnson | Susan Shaw | Martina Cosentino |
| Paul Batchelor | Margaret Johnson | Maureen Silk | Linda Daniels |
| Daniel Beaulieu | Jim Johnstone | D. Lynn Simcox | Al Davis |
| Kevin Bell | Honora Kearney | Shirley Sinclair | Helene de Geus |
| Elsie Berard | Jacqueline Kilfoyle | Scott Sinclair | Kelly Delaquis |

| | | | |
|-------------------------|-------------------------------|--------------------------|-----------------------|
| Allison Dery | Anne Thoroughgood | Rosa Daniel | RCL Boissevain Branch |
| M. Duma | Fred Tuttle | Douglas DeGraff | Ladies Auxiliary |
| Lionel Dwarika | Elizabeth Van De Keere | Angelina Duval | Robert Dunkeld |
| William Dzama | Dennis Walker | Marie Falk | Bonnie Berry |
| Helen Engel | Shaun Walker | Allan Fedoruk | Roger Boone |
| Gregory Fearn | Pearl Waly | Darlene Frobisher | Bernard Bourret |
| Roderick Feller | Sheena Warkentin | Velva Gares | Ken Cooper |
| Christine Freeman | June Webster | Heather Gillman | Wes Falk |
| Alaina Gislason | Paul Webster | Susan Greenberg | G Hobson |
| Mary Hagerup-Nielsen | William Welligan | Anne Gudmundson | Elizabeth Jeffrey |
| Myra Hancox | Theresa Whiteside | Ron Halldorson | William Mazur |
| Helen Harder | Brian Wilson | Roy Harris | Stephen McLean |
| Bernice Heinrichs | Lauren Wilson | Irene Hay | Thomas Pryce |
| Alvin Herman | Winnipeg Condominium | Islay Jack | Marcie Saifer |
| Leanne Hiebert | Corporation No. 8 | Dolores Johnston | Alla Savchenko |
| Debbie Inglis | Sheryl Workman | Martin Katz | Caroline Pik Wah Lui |
| Patricia Janman | Alison Yarmill | Edith Kimelman | Susan Yee-Wickler |
| Patricia Keller | Catherine Young | Karen Kirsch | Barry Weber |
| Gay Kirby | Holland & Area Donor's Choice | Eileen Kirton | Len Akerstream |
| Madeleine Kirzinger | RCL Oak Lake Legion Ladies | Joan Knisley | Joyce Scanlon |
| Edward Kisiloski | Auxiliary | Linda Komus | |
| Gerald Korzeniowski | Royal LePage Alliance | K.J. Kroeker | |
| Alexander Kurceba | James Harris | Linda Kuehn | |
| Gladys Kuzyk | Marie Hartley | Kirk and Sonia Kuppers | |
| Claude & Suzanne Lagace | Wanda Maxwell | Eveline Lagace | |
| Celine Lagace | Kevin McFadden | Gladys Lane | |
| Shane Lasker | Lorna Pankratz | David Langedock | |
| Cycelia Lazarowich | Walter Turchyn | Shirley Langrell | |
| Helen Levi | Mary Wenger | Sindy Lien | |
| L. MacLeod | William Williams | Shirley Loxterkamp | |
| Robert McCamis | A.N.A.F. #10 Ladies Auxiliary | Elsie Marner | |
| Kathleen McKinnon | Amy Blum | Bob McConomy | |
| Ethel McPhail | Sheldon Margolis | Doug & Beatrice McLraith | |
| Gail Mildren | Shelley Robertson | Donnamay McNeill | |
| Barry Mills | Beverley Schwartz | Carol Moulin | |
| William Neil | Jean Cross | Beverley Neil | |
| Gary & Joanne Newsham | James Lewis | Barbara Owen | |
| John Palano | Marjorie Mitchell | Frank Patterson | |
| Linda Parker | Shirley O'Hara | Marta Perkins | |
| Martha Pauls | Jane Dick | Steffie Prydun | |
| Edward Payne | Janine Gagne | R.M. Ratte | |
| Norman Pohl | Dorothy LaBay | Cal Rawluk | |
| Gordon Richards | Edwin MacDonald | Gail Reid | |
| Dawn Rittberg | Nicole Mischuk | Diana Reid | |
| Bob & Lois Robinson | Lionel Moore | Nancy Richards | |
| Laurel Rose | C. Jean Pycock | Harry Salamacha | |
| Dorothy Ross | Tom Stadnyk | L. Simms | |
| Mike and Hazel Rudniski | Donald Taplin | Ralph Singbeil | |
| Dianne Samyn | Laura Davies | Nancy Skene | |
| Moira Settee | Kathleen Barry | Susan Smith | |
| William Shipley | Jean Belows | Linda Smith | |
| Tomke Sigurdson | Lillian Blakeney | Donna Tarko | |
| J. Doug Sinclair | Mae Bodley | William Vallis | |
| Elma Sinclair | David Bowles | Jordan Van Vliet | |
| Stephen Smaluck | Linda Boyd | Terry Verbiwski | |
| Lexie Smart | Richard Brown | Gloria Waldon | |
| Mary Smith | Patricia Bryan | Muriel Wells | |
| Doreen Storey | Keith Buizer | Albert Weseen | |
| Robert Talbot | Dorothy Cadigan | Linda Wingert | |
| Hazel Tataryn | B. Creran | Bernice Witwicki | |
| Ed Taylor | R.W. Cunningham | Anne Young | |
| Carley Thomson | Ruby Daniel | Christine Zurawski | |

THANK YOU TO OUR VOLUNTEERS

Deer Lodge Centre Foundation couldn't succeed without the support of our tireless volunteers, who help run our events, engage with our community at our fundraising booths and tables, and lighten the load of our office work.

Big thanks to Cathy Scott, Jim Kurz, Ron Roberts, Nicole Grabrowsky.

FOUNDATION BOARD OF DIRECTORS

Ryan Wall, Chair
Doug Forbes, Vice Chair
Jim Kurz, Vice Chair
Jeff Rempel, Treasurer
Lisa Lloyd-Scott, Deer Lodge Centre
Kevin Scott, Deer Lodge Centre
Ronn Anderson, Royal Canadian Legion, St. James #4
Belinda Bigold
Chris Daman
Ainsley Donald
Samar Zeid
Jason Alsip

DANCE HALL EVENT COMMITTEE

Doug Forbes
Belinda Bigold
Monika Cloutier
Michelle Deniset
Nadine Karpinski
Lindsay Gillanders
Tracy Koga
Candace Masters
Victoria McGahey
Cathy Scott
Lynne Williment

Deer Lodge Centre Foundation Inc.

Financial statements
March 31, 2021



Independent auditor's report

To the Board of Directors of
Deer Lodge Centre Foundation Inc.

Qualified opinion

We have audited the financial statements of **Deer Lodge Centre Foundation Inc.** [the "Foundation"], which comprise the statement of financial position as at March 31, 2021, and the statement of operations, statement of changes in net assets and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the effects of the matter described in the *Basis for qualified opinion* section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of the Foundation as at March 31, 2021, and its results of operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for qualified opinion

In common with many not-for-profit organizations, the Foundation derives revenue from donations and fundraising activities, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, verification of these revenues was limited to the amounts recorded in the records of the Foundation. Therefore, we were not able to determine whether any adjustments might be necessary to fundraising revenue, excess (deficiency) of revenue over expenses, and cash flows from operations for the years ended March 31, 2021 and 2020, current assets as at March 31, 2021 and 2020, and net assets as at April 1 and March 31 for both the 2021 and 2020 years. Our audit opinion on the financial statements as at and for the year ended March 31, 2020 was modified accordingly because of the possible effects of this limitation in scope.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the Foundation in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

Other information

Other information consists of the information included in the Annual Report, other than the financial statements and our auditor's report thereon. Management is responsible for the other information.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of management and those charged with governance for the financial statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.



In preparing the financial statements, management is responsible for assessing the Foundation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Foundation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Foundation's financial reporting process.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Foundation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Foundation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Foundation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Ernst & Young LLP

Winnipeg, Canada
June 24, 2021

Chartered Professional Accountants



Deer Lodge Centre Foundation Inc.

Statement of financial position

As at March 31

| | 2021 | 2020 |
|--|------------------|-------------|
| | \$ | \$ |
| Assets | | |
| Current | | |
| Cash | 95,868 | 116,136 |
| GST recoverable | 19,016 | 13,307 |
| Prepaid expenses | 11,907 | 15,705 |
| Total current assets | 126,791 | 145,148 |
| Investments <i>[note 3]</i> | 3,932,475 | 3,690,259 |
| Other assets <i>[note 6]</i> | — | 5,491 |
| Capital assets, net <i>[note 4]</i> | 1,424 | 1,942 |
| Deferred gifts receivable <i>[note 5]</i> | 9,400 | 9,228 |
| Prepaid expenses | 6,044 | — |
| | 4,076,134 | 3,852,068 |
| Liabilities and net assets | | |
| Current | | |
| Due to Deer Lodge Centre | 38,622 | — |
| Accounts payable and accrued liabilities | 36,576 | 30,888 |
| Total current liabilities | 75,198 | 30,888 |
| Deferred contributions <i>[note 10]</i> | 327,036 | 214,573 |
| Long-term debt <i>[note 11]</i> | 30,000 | — |
| Accrued pre-retirement benefits <i>[note 9[a]]</i> | 8,880 | 7,563 |
| Total liabilities | 441,114 | 253,024 |
| Commitments <i>[note 13]</i> | | |
| Net assets | | |
| Unrestricted | 1,515,970 | 1,479,994 |
| Endowments <i>[note 7]</i> | 2,119,050 | 2,119,050 |
| Total net assets | 3,635,020 | 3,599,044 |
| | 4,076,134 | 3,852,068 |

See accompanying notes

On behalf of the Board:

Director

Director

Deer Lodge Centre Foundation Inc.

Statement of operations

Year ended March 31

| | 2021 | 2020 |
|--|----------------|------------------|
| | \$ | \$ |
| Revenue | | |
| Donations | 135,410 | 157,459 |
| Fundraising events | 16,354 | 74,163 |
| Investment income | 74,154 | 361,053 |
| Government grants <i>[note 14]</i> | 65,085 | — |
| Deferred contributions recognized <i>[note 10]</i> | 60,396 | 153,074 |
| Change in fair value of investments | 284,629 | (440,216) |
| | 636,028 | 305,533 |
| Expenses | | |
| Human resources <i>[note 9]</i> | 254,895 | 253,857 |
| Fundraising events | 12,765 | 59,118 |
| Administration | 209,261 | 209,080 |
| Depreciation of capital assets | 518 | 3,975 |
| | 477,439 | 526,030 |
| Excess (deficiency) of revenue over expenses before the undernoted | 158,589 | (220,497) |
| Grants disbursed <i>[note 8]</i> | (101,728) | (215,659) |
| Research funding | (10,276) | — |
| Donated equipment issued <i>[note 8]</i> | (10,609) | (38,621) |
| Excess (deficiency) of revenue over expenses for the year | 35,976 | (474,777) |

See accompanying notes

Deer Lodge Centre Foundation Inc.

Statement of changes in net assets

Year ended March 31

| | 2021 | | |
|--|---------------------|-------------------|------------------|
| | Unrestricted | Endowments | Total |
| | \$ | \$ | \$ |
| Net assets, beginning of year | 1,479,994 | 2,119,050 | 3,599,044 |
| Excess of revenue over expenses for the year | 35,976 | — | 35,976 |
| Net assets, end of year | 1,515,970 | 2,119,050 | 3,635,020 |

| | 2020 | | |
|--|---------------------|-------------------|------------------|
| | Unrestricted | Endowments | Total |
| | \$ | \$ | \$ |
| Net assets, beginning of year | 1,954,771 | 2,119,050 | 4,073,821 |
| Deficiency of revenue over expenses for the year | (474,777) | — | (474,777) |
| Net assets, end of year | 1,479,994 | 2,119,050 | 3,599,044 |

See accompanying notes

Deer Lodge Centre Foundation Inc.

Statement of cash flows

Year ended March 31

| | 2021 \$ | 2020 \$ |
|--|------------------|------------------|
| Operating activities | | |
| Excess (deficiency) of revenue over expenses for the year | 35,976 | (474,777) |
| Add (deduct) items not affecting cash | | |
| Depreciation of capital assets | 518 | 3,975 |
| Gain on sale of investments | (8,626) | (256,341) |
| Non-cash component of investment income | (65,528) | (104,549) |
| Change in fair value of investments | (284,629) | 440,216 |
| | (322,289) | (391,476) |
| Changes in non-cash operating working capital balances related to operations | | |
| GST recoverable | (5,709) | (5,081) |
| Prepaid expenses | (2,246) | (287) |
| Accounts receivable | — | 6,000 |
| Due to Deer Lodge Centre | 38,622 | — |
| Accounts payable and accrued liabilities | 5,688 | (11,035) |
| Deferred contributions | 112,463 | (52,741) |
| Change in accrued pre-retirement benefits | 1,317 | 515 |
| Change in deferred gifts receivable | (172) | (438) |
| Decrease in other assets | 5,491 | 1,543 |
| Cash used in operating activities | (166,835) | (453,000) |
| Investing activities | | |
| Purchase of investments | (5,039,745) | (5,297,447) |
| Proceeds on disposal of investments | 5,156,312 | 5,823,502 |
| Purchase of capital assets | — | (2,072) |
| Cash provided by investing activities | 116,567 | 523,983 |
| Financing activities | | |
| Long-term debt | 30,000 | — |
| Cash provided by financing activities | 30,000 | — |
| Net increase (decrease) in cash during the year | (20,268) | 70,983 |
| Cash, beginning of year | 116,136 | 45,153 |
| Cash, end of year | 95,868 | 116,136 |

See accompanying notes

Deer Lodge Centre Foundation Inc.

Notes to financial statements

March 31, 2021

1. Nature of business

Deer Lodge Centre Foundation Inc. [the "Foundation"] was incorporated without share capital under the *Corporations Act* (Manitoba) on January 22, 1990. The Foundation changed its name from the Deer Lodge Foundation for Geriatrics Inc. on January 18, 2001.

The objectives of the Foundation are:

- [a] To provide funds for demonstration programs, projects and initiatives approved by senior management of Deer Lodge Centre, for which funding is not normally obtainable from the normal government funding agencies;
- [b] To sponsor educational programs and research activities related to the specialty of gerontology;
- [c] To support the mission and stated objectives of Deer Lodge Centre;
- [d] To actively foster public awareness toward an appreciation and understanding of the role of Deer Lodge Centre in the health community; and
- [e] To do all such things as are incidental or conducive to the attainment of the above objectives bearing in mind the charitable nature of the Foundation.

2. Summary of significant accounting policies

These financial statements are prepared in accordance with Part III of the *CPA Canada Handbook – Accounting*, "Accounting Standards for Not-for-Profit Organizations", which sets out generally accepted accounting principles for not-for-profit organizations in Canada and includes the following significant accounting policies.

Revenue recognition

The Foundation follows the deferral method of accounting for contributions as follows:

Externally restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Unrestricted and internally restricted contributions are recognized as revenue when received or receivable.

Endowment contributions are recognized as a direct increase in the endowments balance.

Investment income earned on endowment funds that is restricted for specific internally designated purposes is recorded as investment income and is then transferred to the internally restricted net assets.

Unrestricted investment income is recognized in the year in which it is earned.

The Foundation applies a 5% administrative fee on all donations.

Deer Lodge Centre Foundation Inc.

Notes to financial statements

March 31, 2021

Government assistance

Government assistance is recognized when there is reasonable assurance that the Foundation will comply with the eligibility requirements and the grants will be received. Government assistance is recognized as revenue when the qualifying employee compensation is incurred.

Government assistance received by the Foundation in the form of a loan is recognized as a liability until the criteria for forgiveness is met or there is reasonable assurance it will be met and then it is recognized in revenue.

Internally restricted net assets

Internally restricted net assets represent amounts allocated for specific purposes by the Foundation. All expenditures from internally restricted net assets require approval by the Board of Directors. As at March 31, 2021, there are no balances related to these net assets.

Deferred gifts

Deferred gifts comprise planned giving contribution vehicles, including charitable remainder trusts and life insurance policies.

Capital assets

Capital assets are recorded at cost less accumulated depreciation and are depreciated on a straight-line basis over their estimated useful lives as follows:

| | |
|--------------------|----------|
| Donor wall | 10 years |
| Computer equipment | 4 years |

Other assets

Inventory included in other assets is held for distribution at no charge and is recorded at the lower of cost and current replacement cost.

Contributed services

Contributed services are not recognized in the financial statements.

Income taxes

The Foundation is exempt from corporation income taxes under Section 149 of the *Income Tax Act* (Canada).

Use of estimates

The preparation of financial statements in accordance with Canadian generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities as at the date of the financial statements, and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

Deer Lodge Centre Foundation Inc.

Notes to financial statements

March 31, 2021

Financial instruments

The financial assets and financial liabilities are initially recognized at fair value and their subsequent measurement is dependent on their classification as described below. The Foundation subsequently measures all its financial assets and financial liabilities at amortized cost, except for investments in equity instruments that are quoted in an active market, which are measured at fair value. The fair value option is elected by the Foundation. Changes to fair value are recognized in the statements of operations.

Financial assets measured at amortized cost include cash and GST recoverable.

Financial liabilities measured at amortized cost include accounts payable and accrued liabilities.

The Foundation's financial assets measured at fair value include investments.

Employee future benefits

The Foundation accrues its obligations under employee benefit plans and the related costs. The Foundation has adopted the following policies:

Multi-employer plans

Defined contribution accounting is applied for multi-employer pension plans, whereby contributions are expensed on an accrual basis, as the Foundation has insufficient information to apply defined benefit plan accounting.

Non-pension benefits

The cost of non-pension benefits earned by employees is actuarially determined using the projected benefit method prorated on service and management's best estimate assumptions. Actuarial gains (losses) are amortized on a straight-line basis. The period of amortization is equal to the expected average remaining service life ["EARSLS"] of active employees. Past service costs are expensed when incurred. Liabilities are measured using a discount rate determined by reference to the Province of Manitoba's cost of borrowing. Adjustments to these costs arising from changes in actuarial assumption and/or experience are recognized over the estimated average remaining service period of the active employees.

Deer Lodge Centre Foundation Inc.

Notes to financial statements

March 31, 2021

3. Investments

Investments held for long-term investment purposes include fixed income bonds, equities, cash and short-term notes.

| | 2021 | 2020 |
|------------------------------|------------------|------------------|
| | \$ | \$ |
| Cash and short-term notes | 293,236 | 3,689,234 |
| Fixed income bonds | 1,379,331 | — |
| Real Estate Investment Trust | 8,447 | — |
| Canadian equities | 664,200 | — |
| US equities | 569,506 | — |
| International equities | 1,013,159 | — |
| Accrued income | 4,596 | 1,025 |
| | 3,932,475 | 3,690,259 |

The Foundation liquidated its long-term investments in March 2020 to facilitate a change in investment firms managing the long-term investment portfolio. As a precautionary response to the impacts on the financial markets as a result of the coronavirus disease ["COVID-19"] pandemic, these funds were reinvested in fiscal year 2021 when market conditions were more favourable.

4. Capital assets

Capital assets consist of the following:

| | 2021 | | |
|--------------------|---------------|--------------------------|----------------|
| | Cost | Accumulated depreciation | Net book value |
| | \$ | \$ | \$ |
| Donor wall | 31,129 | 31,129 | — |
| Computer equipment | 23,467 | 22,043 | 1,424 |
| | 54,596 | 53,172 | 1,424 |

| | 2020 | | |
|--------------------|---------------|--------------------------|----------------|
| | Cost | Accumulated depreciation | Net book value |
| | \$ | \$ | \$ |
| Donor wall | 31,129 | 31,129 | — |
| Computer equipment | 23,467 | 21,525 | 1,942 |
| | 54,596 | 52,654 | 1,942 |

Deer Lodge Centre Foundation Inc.

Notes to financial statements

March 31, 2021

5. Deferred gifts receivable

Deferred gifts receivable consist of the following:

| | 2021 | 2020 |
|-----------------------|-------|-------|
| | \$ | \$ |
| Life insurance policy | 9,400 | 9,228 |

6. Other assets

Within this account, the Foundation had an inventory and gifts-in-kind balance as at March 31, 2021 that amounted to nil [2020 – \$5,491].

7. Endowments

Endowments represent externally restricted capital that must be maintained permanently where the income is available for various purposes. Major categories of endowments are as follows:

Veteran Memorial Endowment

The Veteran Memorial Endowment was established in 1996 to create a lasting tribute and provide for the long-term needs of those served by Deer Lodge Centre. Income earned on the capital of this endowment fund is allocated to unrestricted funds. The balance of the Fund as at March 31, 2021 amounted to \$119,500 [2020 – \$119,500].

General Endowment

The General Endowment was established in 1997 to further the general charitable purposes of the Foundation. Income earned on the capital of the Fund is allocated to unrestricted funds. The balance of the Fund as at March 31, 2021 amounted to \$2,000,000 [2020 – \$2,000,000].

8. Related party transactions

During the year, the Foundation contributed the following to Deer Lodge Centre:

| | 2021 | 2020 |
|---|---------|---------|
| | \$ | \$ |
| Grants disbursed | | |
| Funding for Deer Lodge Centre accessibility renovations | — | 194,000 |
| Funding for Deer Lodge Centre project expenses | 101,728 | 21,659 |
| | 101,728 | 215,659 |
| Donated equipment issued to Deer Lodge Centre | 10,609 | 38,621 |
| | 112,337 | 254,280 |

Deer Lodge Centre Foundation Inc.

Notes to financial statements

March 31, 2021

9. Employee future benefits

[a] Accrued pre-retirement benefits

The Winnipeg Regional Health Authority undertook an actuarial valuation of the accrued pre-retirement entitlements during the year, which included the pre-retirement entitlements of the Foundation.

The significant actuarial assumptions adopted in measuring the Foundation's accrued benefit obligations are:

| | 2021 | 2020 |
|---|------------------|-------------|
| | % | % |
| Discount rate | 2.70 | 2.60 |
| Salary escalation | 3.50 | 3.50 |
| Expected average remaining service life | 8.4 years | 8.4 years |

The significant actuarial assumptions adopted in measuring the Foundation's expense for the retirement benefit plan are as follows:

| | 2021 | 2020 |
|-------------------|-------------|-------------|
| | % | % |
| Discount rate | 2.70 | 2.60 |
| Salary escalation | 3.50 | 3.50 |

During the year, the accrued pre-retirement benefits increased by \$1,317 [2020 – \$515].

[b] Pension plan

Employees are members of the Healthcare Employees Pension Plan ["HEPP" or the "Plan"]. HEPP is a specified multi-employer, defined benefit, highest consecutive average earnings, contributory pension plan available to all eligible employees.

Actual contributions to the Plan made during the year by the Foundation on behalf of its employees amounted to \$16,098 [2020 – \$19,487] and are included as an expense in the statement of operations.

As at March 31, 2021, the most recent valuation for financial reporting purposes completed by the Plan dated December 31, 2020 discloses a total actuarial value of assets of \$8,864,899,000 with total actuarial liabilities of \$7,936,834,000 resulting in a surplus of \$928,065,000.

Deer Lodge Centre Foundation Inc.

Notes to financial statements

March 31, 2021

10. Deferred contributions

Deferred contributions represent the unspent amount of externally restricted funding received for expenses not yet incurred.

| | 2021 | 2020 |
|--|-----------------|-----------|
| | \$ | \$ |
| Balance, beginning of year | 214,573 | 267,314 |
| Amount received during the year | 172,859 | 100,333 |
| Amount recognized as revenue during the year | (60,396) | (153,074) |
| Balance, end of year | 327,036 | 214,573 |

11. Long-term debt

Long-term debt consists of the following:

| | 2021 | 2020 |
|--|-----------------|------|
| | \$ | \$ |
| Canada Emergency Business Account loan payable | 40,000 | — |
| Less government assistance | (10,000) | — |
| | 30,000 | — |

In 2020, the Foundation received a \$40,000 Canada Emergency Business Account ["CEBA"] loan advance to finance qualifying non-deferrable expenses during COVID-19. The CEBA loan is an interest-free loan to assist with cash flow needs and is provided by the Government of Canada. If this loan is repaid in full by December 31, 2022, 25% of the amount loaned under CEBA is forgiven. The CEBA loan is non-interest bearing and is unsecured. As management intends to repay this loan before December 31, 2022, it has recorded the 25% [\$10,000] forgiveness as government assistance and is included in government grants. If the loan is not repaid by December 31, 2022, the full \$40,000 will be converted to a three-year term loan with monthly interest-only payments at 5%.

12. Financial instruments and risk management

Market risk

Market risk is the risk of loss that results from fluctuations in equity prices, interest and exchange rates. The Foundation is exposed to market risk from its investing activities. The value of the Foundation's assets is affected by short-term changes in prevailing market interest rates and equity markets.

Liquidity risk

The Foundation is exposed to the risk that it will encounter difficulties in meeting obligations associated with its financial liabilities. To manage liquidity risk, the Foundation keeps sufficient resources readily available to meet its obligations. The Foundation's current liabilities mature within 12 months.

Deer Lodge Centre Foundation Inc.

Notes to financial statements

March 31, 2021

13. Commitments

As at March 31, 2021, the Foundation has commitments to Deer Lodge Centre in the amount of \$675,158 [2020 – \$70,160]. These funding commitments would be required within the next five to seven years. The commitments include renovations to Deer Lodge Centre Tower 7 which should start within the next year and the Foundation has committed \$250,000 towards this project. It also includes future renovations to Deer Lodge Tower 4 and 5 that should occur within the next five years and the estimated contribution from the Foundation would be \$330,000. The balance of the commitments is for research, dementia and bariatric equipment. At March 31, 2021, the Foundation has received approximately \$125,000 related to these commitments, which have been recorded as a deferred contribution on the statement financial position.

14. Uncertainty due to COVID-19

In March of 2020, the World Health Organization declared the COVID-19 outbreak to be a public health pandemic emergency. As the impacts of COVID-19 continue, there could be further impact on the Foundation and its donors. Management is actively monitoring the affect on its financial condition, liquidity, industry and workforce. The Foundation has received \$65,085 [2020 – nil] of government wage and other subsidies [Canada Emergency Wage Subsidy, Canadian Emergency Business Account loan forgiveness and the Manitoba Bridge Grant] to fund a portion of salaries/expenses paid during the eligible period of the subsidy program.

Given the daily evolution of the COVID-19 outbreak and the global responses to curb its spread, the Foundation is not able to fully estimate the effects of the COVID-19 outbreak on its results of operations or financial condition at this time.